AGENDA
Senate of the Urbana-Champaign Campus
September 22, 2014; 3:10 pm
Illini Union Ballroom – 2nd Floor

I. Call to Order – Chancellor Phyllis Wise

II. Approval of Minutes – April 21, 2014 and May 5, 2014

III. Senate Executive Committee Report – Chair Roy Campbell

IV. Chancellor’s Remarks – Chancellor Phyllis Wise

V. Questions/Discussion

VI. Consent Agenda

These items will only be distributed via www.senate.illinois.edu/20140922.asp. If a senator wishes to move an item from the Consent Agenda to Proposals and have copies at the meeting, they must notify the Senate Office at least two business days before the meeting. Any senator can ask to have any item moved from the Consent Agenda to Proposals.

EP.15.01 Proposal from the Senate Committee on Educational Policy to revise the 2014-2015 Academic Calendar

EP.15.03 Proposal from the College of Engineering and the Graduate College to establish an MENG in Mechanical Engineering

EP.15.04 Proposal from the Graduate College and the College of Liberal Arts and Sciences to establish a Professional Science Master’s concentration in the MS in Geography

EP.15.05 Proposal from the College of Engineering to establish an undergraduate minor in Computational Science and Engineering

EP.15.07 Academic Calendar 2019-2020

EP.15.08 Academic Calendar 2020-2021

EP.15.09 Academic Calendar 2021-2022

EP.15.10 Academic Calendar 2022-2023

EP.15.11 Academic Calendar 2023-2024

EP.15.13 Establish a Formal Winter Session in the 2014-2015 Academic Calendar

Please note the location change in order to accommodate the anticipated large number of guests.
### VII. Proposals (enclosed)

<table>
<thead>
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<th>Proposal Description</th>
<th>Committee</th>
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<tbody>
<tr>
<td>EP.15.02</td>
<td>Proposal to Create of a College of Medicine at the University of Illinois at Urbana-Champaign in Partnership with Carle Health System – Preliminary Endorsement</td>
<td>Educational Policy (G. Miller, Chair)</td>
</tr>
<tr>
<td>EP.15.06</td>
<td>Rename the Institute for Genomic Biology as the Carl R. Woese Institute for Genomic Biology</td>
<td>Educational Policy (G. Miller, Chair)</td>
</tr>
<tr>
<td>CC.15.03</td>
<td>Nominations for Membership on Standing Committees of the Senate</td>
<td>Committee on Committees (P. Kalita)</td>
</tr>
<tr>
<td>CC.15.04</td>
<td>Nomination to the State Universities Retirement System Members Advisory Committee (SURSMAC)</td>
<td>Committee on Committees (P. Kalita)</td>
</tr>
<tr>
<td>SP.15.05</td>
<td>Proposed Revision to <em>Standing Rule</em> 11.B – Election of a Senate Executive Committee Member from the Committee on the University Senates Conference</td>
<td>University Statutes and Senate Procedures (W. Maher)</td>
</tr>
<tr>
<td>RS.15.01</td>
<td>Resolution on Uniform Pay for Specialized Faculty</td>
<td>K. Riedel, et al</td>
</tr>
<tr>
<td>RS.15.03</td>
<td>Senate Resolution on the SEC Resolution on Ad Hoc Committee Formation</td>
<td>D. Fairchild Ruggles, et al</td>
</tr>
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### VIII. Reports (enclosed)

<table>
<thead>
<tr>
<th>ID</th>
<th>Report Description</th>
<th>Author(s)</th>
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<tbody>
<tr>
<td>HE.14.09</td>
<td>FAC/ IBHE Report – May 2014</td>
<td>A. Aminmansour</td>
</tr>
<tr>
<td>HE.14.10</td>
<td>FAC/ IBHE Report – June 2014</td>
<td>A. Aminmansour</td>
</tr>
<tr>
<td>SC.15.03</td>
<td>BOT Observer Report – September 11, 2014</td>
<td>J. Hart</td>
</tr>
<tr>
<td>UC.15.01</td>
<td>USC Report – August 25, 2014</td>
<td>J. Tolliver</td>
</tr>
</tbody>
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### IX. New Business

### X. Adjournment
Minutes
Urbana-Champaign Senate Organizational Meeting
April 21, 2014

The organizational meeting of the Senate of the Urbana-Champaign Campus was called to order at 3:20 pm on the 3rd floor of Levis Center with Vice Chancellor for Academic Affairs and Provost Ilesanmi Adesida presiding and Professor Emeritus H. George Friedman, Jr. as Parliamentarian.

Senate Executive Committee Report
Faculty senator and Chair of the Senate Executive Committee (SEC) Roy Campbell (ENGR) welcomed new and continuing senators.

Tellers for the meeting were faculty senators H. F. (Bill) Williamson (LAS), Kim Graber (AHS), and student senator Josh Baalman (LAS).

Chair Campbell announced that the i>Clicker 2 distributed to each senator at the door will be used for voting during today’s meeting. Campbell proceeded to instruct senators on how to use the i>Clicker 2 in order to vote in each election. A step-by-step instruction sheet on using the i>Clicker was also included in each meeting packet.

04/21/14-01 Chair Campbell made a motion to suspend Standing Rule 11.B that reads “The election shall be conducted by paper ballot” in order to allow electronic voting.

04/21/14-02 By i>Clicker vote, Standing Rule 11.B was suspended.

Parliamentarian Friedman noted that when a senator addresses the Senate, each senator should identify himself/herself by college and/or department and speak clearly into the microphone.

Chancellor’s Remarks
Provost Adesida thanked all senators for serving in the Senate. Adesida noted that he and Chancellor Wise recognize that this is one of the most important bodies on campus. The Senate is the fundamental basis for shared governance. Adesida reported on various initiatives such as classroom renovation and information technology infrastructure, planned for the coming academic year.

Proposals for Action
04/21/14-03 CC.15.01* Nominations for Membership on the University Senates Conference (USC)

Faculty senator and Senate Committee on Committees member Joyce Tolliver (LAS) gave a brief explanation of the Committee on Committees charge and how the committee fulfills its responsibilities.

On behalf of Committee on Committees, Tolliver (LAS) moved approval of the four nominees on CC.15.01. There were no floor nominations and nominations were declared closed.

04/21/14-04 By voice vote, the slate of nominees was approved as distributed.

04/21/14-05 SC.15.02* Election of One Member of the Urbana Delegation to the USC to Serve on the Senate Executive Committee (SEC)

Chair Campbell presented SC.15.02. There were no nominations from the floor and nominations were declared closed.
Faculty senator Kindt (BUS) expressed his concern with the use of i>Clickers. Kindt added that he was unsure of when voting began and ended. Parliamentarian Friedman noted that, going forward, an announcement would be made when polls opened and when polls closed.

The following i>Clicker vote totals were reported:

<table>
<thead>
<tr>
<th>Name</th>
<th>College</th>
<th>Votes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sally Jackson</td>
<td>LAS</td>
<td>37</td>
</tr>
<tr>
<td>Joyce Tolliver</td>
<td>LAS</td>
<td>54</td>
</tr>
</tbody>
</table>

04/21/14-06 USC member Tolliver was declared elected to the SEC.

Chair of the Senate Committee on Educational Policy, Gay Miller, explained the role of the Senate Committee on Educational Policy while votes were tallied.

04/21/14-07 CC.15.02* Nominations for Membership on Standing Committees of the Senate and the Military Education Council

On behalf of the Senate Committee on Committees, committee member Tolliver (LAS) moved approval of the slate of committee nominees on CC.14.02. There were no nominations from the floor and nominations were declared closed.

04/21/14-08 By voice vote, the slate of committee nominees was approved as distributed.

04/21/14-09 SS.15.01* Election of Committee Chairs to the Senate Executive Committee

Provost Adesida presented the ballot of committee chairs willing to serve, and announced the polls were open.

Professor Emeritus H. George Friedman, Jr. as Parliamentarian reviewed basic parliamentary procedure and directed senators to the parliamentary procedure document distributed with the meeting materials.

The polls were closed and the preliminary votes were tallied. The following i>Clicker vote totals were reported:

<table>
<thead>
<tr>
<th>Name</th>
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</tr>
</thead>
<tbody>
<tr>
<td>David O’Brien</td>
<td>FAA</td>
<td>51</td>
</tr>
<tr>
<td>Michael Sandretto</td>
<td>BUS</td>
<td>52</td>
</tr>
<tr>
<td>Harry Hilton</td>
<td>ENGR</td>
<td>40</td>
</tr>
<tr>
<td>John Kindt</td>
<td>BUS</td>
<td>35</td>
</tr>
<tr>
<td>Mary Mallory</td>
<td>LIBR</td>
<td>47</td>
</tr>
<tr>
<td>Pat Gill</td>
<td>LAS</td>
<td>35</td>
</tr>
</tbody>
</table>

The final ballot contained all six nominees from the preliminary ballot as Kindt and Gill tied for fifth place. The polls were opened.

The polls were closed and final votes were tallied. The following i>Clicker vote totals were reported:

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<tr>
<td>David O’Brien</td>
<td>FAA</td>
<td>61</td>
</tr>
<tr>
<td>Michael Sandretto</td>
<td>BUS</td>
<td>52</td>
</tr>
<tr>
<td>Harry Hilton</td>
<td>ENGR</td>
<td>38</td>
</tr>
<tr>
<td>John Kindt</td>
<td>BUS</td>
<td>24</td>
</tr>
<tr>
<td>Mary Mallory</td>
<td>LIBR</td>
<td>46</td>
</tr>
<tr>
<td>Pat Gill</td>
<td>LAS</td>
<td>26</td>
</tr>
</tbody>
</table>

04/21/14-10 Committee Chairs O’Brien, Sandretto, and Mallory were declared elected to serve as members of the SEC.
Reports for Information
04/21/14-11  SC.15.01* Results of the Election for Senate Executive Committee Chair and Vice Chair and Faculty and Student Members of the Committee on Committees
04/21/14-12  SP.15.01* Faculty, Academic Professional, and Student Electorate and Senator Distribution
04/21/14-13  SP.15.02* 2014-2015 Urbana-Champaign Senate Membership

Adjournment
The meeting adjourned at 4:15 pm.

Jenny Roether, Senate Clerk
*Filed with the Senate Clerk and incorporated by reference in these minutes.
Minutes
Urbana-Champaign Senate Meeting
May 5, 2014

A regular meeting of the University of Illinois at Urbana-Champaign Senate was called to order at 3:13 pm on the third floor of Levis Center with Chancellor Phyllis Wise presiding and Professor Emeritus H. George Friedman, Jr. as Parliamentarian.

Approval of Minutes
05/05/14-01 The minutes from April 14, 2014 were approved as distributed.

Senate Executive Committee Report
Roy Campbell (ENGR), faculty senator and Chair of the Senate Executive Committee (SEC) reviewed the agenda and wished everyone a good summer.

05/05/14-02 Chair Campbell made a motion to extend floor privileges to the following individuals:

To speak to EP.14.25R and EP.14.26R:
Professor Louis Chan, Chair of Finance in the College of Business
Professor Virginia France, Department of Finance
Professor Waqar Ahmed, Program Head, Master of Accounting Science
Tim Flanagin, Academic Advisor, Department of Finance
Professor Jon Davis, Head of Accountancy
Professor Larry DeBrock, Dean of the College of Business

To speak to RS.14.03:
Professor D. Fairchild Ruggles, Dept. of Landscape Architecture

05/05/14-03 Floor privileges were approved without objection.

Tellers for the meeting were faculty senators H.F. (Bill) Williamson (LAS), Steve Michael (BUS), and Randy McCarthy (LAS).

Chancellor’s Remarks
Chancellor Phyllis Wise mentioned the Campus Town Hall meeting held recently where Wise and Provost Adesida hosted a conversation with the campus community on this year's progress, campus goals for the coming year, and budget and pension challenges. Wise felt the meeting was productive.

Questions/Discussion
None

Consent Agenda
Hearing no objections, the following proposals were approved by unanimous consent.

05/05/14-04 EP.14.33* Proposal from the College of Fine and Applied Arts to Establish the Graduate Minor in Art History
05/05/14-05 EP.14.35* Proposal from the College of Fine and Applied Arts to Establish a BA in Dance
05/05/14-06 EP.14.37* Proposal from the College of Liberal Arts and Sciences (LAS) to Establish an Undergraduate Minor in Civic Leadership
05/05/14-07 EP.14.38* Proposal from the College of Liberal Arts and Sciences (LAS) to Establish an Undergraduate Concentration in Civic Leadership in the BALAS in Political Science
05/05/14-08  **EP.14.39** Proposal from the College of Education and the Graduate College to Establish a Graduate Concentration in Global Studies in Education in the EdM, MA and PhD in Educational Policy Studies

05/05/14-09  **EP.14.40** Proposal from the College of Education and the Graduate College to Revise the Graduate Concentration in Educational Administration and Leadership in the EdM, MS, CAS, EdD and PhD in EOL

05/05/14-10  **EP.14.41** Proposal from the College of Education and the Graduate College to Rename and Revise the Graduate Concentration in eLearning in the EdM in Human Resource Education

05/05/14-11  **EP.14.42** Proposal from the College of Education and the Graduate College to Revise the Graduate Concentration in Human Resource Development in the Ed.M. in Human Resource Education

05/05/14-12  **EP.14.43** Proposal from the College of Education and the Graduate College to Re-designate the Graduate Majors in EPS, EOL and HRE as the Graduate Major in EPOL

05/05/14-13  **EP.14.44** Proposal from the College of College of Business and the Graduate College to Establish a Graduate Concentration in Corporate Governance and International Business

05/05/14-14  **EP.14.45** Proposal from the College of College of Business and the Graduate College to Establish a Graduate Concentration in Information Technology and Control

05/05/14-15  **EP.14.46** Proposal from the College of College of Business and the Graduate College to Establish a Graduate Concentration in Supply Chain Management

05/05/14-16  **EP.14.47** Proposal from the College of Liberal Arts and Sciences (LAS) and the Graduate College to Revise the Graduate Minor in Balkan Studies

05/05/14-17  **EP.14.48** Proposal from the College of Liberal Arts and Sciences (LAS) and the Graduate College to Revise the Graduate Minor in Russian, East European, and Eurasian Studies

05/05/14-18  **EP.14.49** Proposal from the University of Illinois at Chicago College of Business Administration to Reorganize and Rename the Center for Human Resource Management

05/05/14-19  **EP.14.50** Proposal from the College of Engineering to Revise the BS in Electrical Engineering

**Proposals (enclosed)**

05/05/14-20  **SC.14.10** Senate and Senate Executive Committee (SEC) Calendar for 2014-2015

SEC Chair Campbell presented the Senate/SEC calendar for 2014-15 and moved approval. No discussion.

05/05/14-21  By voice vote, the 2014-15 Senate/SEC calendar was approved.

05/05/14-22  **EP.14.25R** Proposal from the College of Business and the Graduate College to Establish a Graduate Concentration in Finance

05/05/14-23  On behalf of the Senate Committee on Educational Policy (EPC), Chair Miller made a motion to amend EP.14.25, which was adopted at the April 14, 2014 meeting, by substituting EP.14.25R. It became clear to the sponsor that it was important to establish the concentration rather than change the minor. No discussion.

05/05/14-24  By voice vote, the motion to amend EP.14.25 by substituting EP.14.25R was approved.

05/05/14-25  **EP.14.26R** Proposal from the College of Business and the Graduate College to Establish a Graduate Concentration in Accountancy and to Revise the Graduate Minor in Accountancy
05/05/14-26  On behalf of the EPC, Chair Miller made a motion to amend EP.14.26, which was adopted at the April 14, 2014 meeting, by substituting EP.14.26R. No discussion.

05/05/14-27  By voice vote, the motion to amend EP.14.26 by substituting EP.14.26R was approved.

05/05/14-28  **LB.14.01** * Resolution in Support of Continued University of Illinois Stewardship of CARLI

05/05/14-29  On behalf of the Senate Committee on the Library, Chair Mary Mallory presented the resolution and moved approval of LB.14.01. During discussion, Mallory noted that during the University Administration’s (UA) Review, concern was expressed about the sizable reserves CARLI’s (Consortium of Academic and Research Libraries in Illinois) budget reflected. The UA now understands that the budget reserve is for a costly technological upgrade and is no longer concerned about the sizeable budget reserve. Mallory added that the Springfield and Chicago campuses have passed similar resolutions in support of CARLI.

05/05/14-30  By voice vote, the motion to approve LB.14.01 was approved.

05/05/14-31  **RS.14.03** * Resolution Reaffirming Principles of Academic Freedom, Fair Employment, and Appropriate Unit Governance over Curriculum

05/05/14-32  On behalf of the sponsors named in RS.14.03, Kathryn Oberdeck (LAS) moved approval of RS.14.03. The motion was seconded and discussion followed. Oberdeck added that she and proposal co-sponsors felt that the three principals of academic freedom, fair employment practices, and appropriate unit autonomy in determining curriculum and hiring have not been fully upheld as of late.

05/05/14-33  Graber (AHS) made a motion to substitute the following language for RS.14.03. The motion was seconded and robust discussion followed.

Resolution Reaffirming Principles of Academic Freedom, Fair Employment, and Appropriate Unit Governance over Curriculum

WHEREAS, the Senate of the Urbana-Champaign Campus is committed to the principles of academic freedom and fair employment, and

WHEREAS, the *Statutes* of the University of Illinois state that each academic department "has the fullest measure of autonomy consistent with the maintenance of general college and university educational policy and correct academic and administrative relations with other divisions of the University", (Article IV, Section 1.b) and

WHEREAS, the *Statutes* of the University of Illinois further state that "the basic criteria for employment and promotion of all university staff . . . shall be appropriate qualifications for and performance of the specified duties;" (Article IX, Section 1) therefore

BE IT RESOLVED THAT the Senate of the Urbana-Champaign Campus reaffirms its commitment to the principles of academic freedom, fair employment practices for all faculty, both tenured and non-tenured, and appropriate unit autonomy, and

BE IT FURTHER RESOLVED THAT, because the implementation of these principles is instantiated in the deliberations and review of committees duly established by this Senate and within the shared governance framework, nothing in this resolution shall be taken as a pre-emptive judgment by the Senate on any matter that may come before these committees.
Graber added that her intention in putting the alternate language forward was to clarify some of the concerns that were expressed at the last SEC meeting.

05/05/14-34 By show of hands, the motion to substitute the alternate language presented by Graber (AHS) was approved. 32 yes; 22 no

Additional discussion followed.

05/05/14-35 By show of hands, the motion to adopt the amended RS.14.03 was approved. 44 yes; 21 no.

**Current Benefits Issues**

H. F. (Bill) Williamson (LAS), member of the Senate Committee on Faculty and Academic Staff Benefits, reported that over the weekend, Representative Hayes attempted to correct the typographic error in the Illinois Pension Code.

**Reports**

05/05/14-36 SUR.14.03* Report on SURSMAC Meeting – April 7, 2014

**New Business**

None

**Adjournment**

The meeting adjourned at 4:18 pm.

Jenny Roether, Senate Clerk

*Filed with the Senate Clerk and incorporated by reference in these minutes.
Proposal to the Senate Educational Policy Committee

PROPOSAL TITLE: Creation of a College of Medicine at the University of Illinois at Urbana-Champaign in Partnership with Carle Health System – Preliminary Endorsement

SPONSOR: Chancellor Phyllis Wise, Office of the Chancellor, 333-6290, pmwise@illinois.edu

UNIVERSITY CONTACT: Provost Ilesanmi Adesida, Office of the Provost, 333-6677, iadesida@illinois.edu

BRIEF DESCRIPTION:
The campus administration seeks the endorsement of the Senate of the Urbana-Champaign campus to establish a fully autonomous and accredited College of Medicine at the University of Illinois at Urbana-Champaign in partnership with the Carle Health System. The new college will capitalize on our preeminence in engineering, technology, and big data by providing unparalleled medical education that will fuse biomedical and bioengineering content to train physician-scientists. These engineering savvy physicians will produce leading-edge innovations in health care treatment and develop transformational discoveries in medical technology. The proposed College of Medicine will not resemble a large traditional medical program with an enormous footprint and complex apparatus such as a teaching hospital. Instead, the new college will be small in scale and scope with a teaching, research, and service concentration focused on re-inventing health care and achieving improved healthcare outcomes around revolutionary advances in engineering and technology.

JUSTIFICATION:
There is no U.S. public research university better positioned than Illinois to leverage the convergence of engineering with medicine and be a leader in the transformation of health care research, education, practice and delivery. The Urbana campus already has the assets, including one of the nation’s top-five engineering schools and the National Center for Supercomputing Applications. All of the top 10 medical schools in the country already partner with faculty members conducting research at the Urbana campus in the College of Engineering and the Computer Science and Genomics programs. New innovations and their beneficial impact on society will be enhanced as a result from extraordinary collaborations that will leverage a wide array of outstanding capabilities and expertise from across the entire campus. Yet, the university does not have its own medical college on campus to take more complete advantage of these opportunities. Additionally, although the campus receives more annual funding from the National Science Foundation than almost any other institution, a new medical college would greatly improve our competitiveness to secure funding from other sources of health care research support (e.g., National Institutes of Health, Robert Wood Johnson Foundation, Bill and Melinda Gates Foundation, Department of Defense, and Roy J. Carver Charitable Trust).

As the only health system in Illinois that owns its own health insurance plan, and one of the state’s largest providers of clinical care, Carle is a leader in high quality, cost-effective and well-coordinated patient care. That allows improvements in systems of care, rather than focusing in one area of healthcare delivery – a capability that has led to Carle being consistently recognized as among the best in the state and the nation. The proposed public/private partnership with a new medical college on our campus would allow greater flexibility to rapidly advance care delivery through programmatic changes, early adoption of...
technology, and research. As a physician-led and patient-centered organization, Carle can maximize the proposed medical education model to provide the best outcomes possible for patients.

**UNIVERSITY’S MISSION:**

The U.S. healthcare system is undergoing historic changes driven by an aging population with more chronic conditions, an influx of millions of new people into the healthcare system due to the Affordable Care Act, and a severe physician shortage. In addition, the convergence of engineering, technology and medicine will lead to discoveries that will result in greater access to better healthcare at lower cost for more people. Studying how to best examine these new medical realities is consistent with our mission to address societal issues through research, education, and engagement. Carle’s mission to serve people through high quality care, medical research and education complements our mission.

The University of Illinois at Urbana-Champaign and Carle also share deep and long-held interests in meeting the needs of rural communities in Illinois. The invention of technologies that would lower costs and enhance the effectiveness and ease-of-use of telemedicine would be an example of the potentialities that the proposed College of Medicine could have for rural residents of Illinois. Similarly, the discovery of wearable medical devices that could relay key health information to Carle would facilitate delivery of quality medical care to rural residents and help reduce the negative effects that distance and limited transportation present for many remote populations in the state and nation.

In 2012-2013, the university conducted a Visioning Future Excellence (VFE) initiative that involved garnering input from faculty, administrators, staff, and students about the directions our campus should take to ensure continued excellence and viability. Participants identified health and wellness, information and technology, and economic development as three of the main themes the university should focus its investments upon in order to meet society’s greatest challenges (http://oc.illinois.edu/visioning).

In another university initiative to identify clusters that would lead to economic development in Urbana-Champaign and in our geographic region, the Business Cluster Development (BCD) consulting group included biomedical and bioengineering as a technology cluster that would enhance economic development (http://go.illinois.edu/technologyclusterdevelopment). BCD’s report also stated that the lack of a full-scale medical program prevents us from realizing the potential economic development impact of this cluster. We agree wholeheartedly with BCD’s assessment and believe a new College of Medicine would address this shortcoming. The continued excellence and competitiveness of our university among our peers (e.g., Association of American Universities) would be enhanced by the presence of an autonomous medical college that builds on our strength in engineering and computer science.

**GOVERNANCE:**

The new College of Medicine is being proposed as a partnership between the University of Illinois at Urbana-Champaign and the Carle Health System. The structure of the jointly managed College of Medicine will be collaboratively developed with the legal offices of the University of Illinois at Urbana-Champaign and Carle Health System and with the Academic Senate. Students of the new college will graduate with a degree awarded by the University of Illinois at Urbana-Champaign. The new College will operate under the academic policies of shared governance that exist between the Office of the Vice-Chancellor and Provost and the Academic Senate at Urbana-Champaign and the policies of the Carle Foundation. In particular, shared governance structures will be developed consistent with provisions of the University Statutes Article II, Section 3 and Article III, Sections 2 and 3 and General Rules.
BUDGET:

A detailed financial model and fund development strategy is required before the College of Medicine program can be implemented. Detailed analysis of income and expenses will be required in a full business plan and financial model. Tripp Umbach, a private consulting firm that studied the need and costs of a medical college for our campus, recommends that such a business plan and financial model be completed in the near future to meet the timetable to open the new College of Medicine in the fall of 2017. Based upon Tripp Umbach’s expertise as well as available data related to financial models for current and planned medical schools, Tripp Umbach recommends using the following broad parameters associated with the establishment of a feasible new medical school:

- $75 million over five years to cover start-up costs for the new school.
- $25 million for initial facility upgrades during the start-up phase.
- A 200,000-square foot, highly-specialized College of Medicine facility, costing approximately $100 million, depending on configuration and equipment, to open in 2025.
- $22 million in annual revenue to cover annual operating expenses when the school admits its first students in 2017, increasing to $47 million in annual revenue to cover annual operating expenses when the school is fully operational and has a full cohort of multiple classes of students in 2021.

It is important to emphasize that the Chancellor and Provost have pledged that the new college will not require new general revenue funding (GRF) nor reallocation of resources from other educational units in the University. Consequently, the creation of a new College of Medicine will not present significant financial burdens for existing academic units on campus.

STAFFING:

While a more complete business plan will be developed in consultation with appropriate offices and application for accreditation by the Liaison Committee on Medical Education (LCME) will be submitted prior to admitting the first class, the administration recommends the following hiring plan for the new College of Medicine:

- The new College of Medicine should begin with the recruitment of a founding Dean in 2015, who must be a nationally recognized leader in engineering and science-driven medicine.
- In 2016, the founding dean will lead efforts to recruit and/or retain over the next three to five years, five assistant professors, five full professors, 20 clinical research faculty, and 20 clinical teaching faculty, to teach students and conduct research in collaboration with clinical partners at the Carle Health System and educational partners throughout the University of Illinois at Urbana-Champaign, especially the College of Engineering. The recruitment of clinical faculty will be led by Carle in partnership with our campus. The recruitment of basic biomedical faculty will be led by our campus in partnership with Carle. In addition, Tripp Umbach recommends that the new College of Medicine secure 12 additional staff members to provide accreditation, fundraising, administrative, and student support, as well as services related to finances and student admissions.
- The eventual size and composition of the faculty and staff will be determined in accordance with LCME’s accreditation standards. Accreditation of a new medical school is achieved by following a step-wise progression from preliminary, provisional, and finally full accreditation.
The founding Dean will be responsible for directing the application process for accreditation. Descriptions of the procedures and steps for LCME accreditation can be found at the following link: http://www.lcme.org/publications.htm.

ANTICIPATED TIMELINE:

We realize that it is difficult to layout and map a precise timeline for the establishment of a new College of Medicine on our campus. The following steps represent a general preference. We will adhere to due process and garner approvals from key Senate, University, BOT, and IBHE committees.

- Concept endorsement by the Senate Executive Committee (SEC) in 2014
- Concept endorsement by the Senate Educational Policy Committee (EPC) and full Senate in 2014
- Submission of formal documents to EPC, SEC, Senate and other relevant campus offices as required for procedural advancement in 2014 and beyond as appropriate
- Review and approval by the BOT in 2014 and beyond as appropriate
- Review and approval by the IBHE in 2015
- Application for accreditation from LCME in 2015
- First class in 2017

Appendix A: One-page public hearing handout and minutes of the public hearing on September 12, 2014.

Appendix B: Written comments provided to Gay Miller, Chair, Senate Committee on Educational Policy.

Signatures:

__________________________________________________________________________  
Chancellor                              Date

__________________________________________________________________________  
Provost                                 Date

__________________________________________________________________________  
Interim Dean, Graduate College          Date
Appendix A
Public Hearing for EP.15.02
Friday, September 12, 2014
Noon to 1 pm
151 Loomis

PROPOSAL TITLE: Creation of a College of Medicine at the University of Illinois at Urbana-Champaign in Partnership with Carle Health System – Preliminary Endorsement

SPONSOR: Chancellor Phyllis Wise, Office of the Chancellor, 333-6290, pmwise@illinois.edu

UNIVERSITY CONTACT: Provost Ilesanmi Adesida, Office of the Provost, 333-6677, iadesida@illinois.edu

This hearing is being held in accordance with Senate Standing Rule #13, "Hearings on the Formation, Termination, Separation, Transfer, or Merger of Units" located on the Senate website at http://www.senate.uiuc.edu/standrul.asp#Change.

12:00 to 12:10
• Opening remarks and procedures for Town Hall by Moderator, Gay Miller, Professor and Chair of Senate Educational Policy Committee
• Remarks by Ilesanmi Adesida, Provost and Vice Chancellor of Academic Affairs
• Remarks by Andreas Cangellaris, Dean, College of Engineering

12:10-12:55 Questions from audience addressed to hearing Panel Members listed below.
• Ilesanmi Adesida, Provost and Vice Chancellor of Academic Affairs
• Andreas Cangellaris, Dean, College of Engineering
• Stephen Boppart, Professor, Bioengineering and Electrical & Computer Engineering
• Rashid Bashir, Head, Department of Bioengineering
• Neal Cohen, Professor, Psychology and Director, Interdisciplinary Health Sciences Initiative
• Hillary Klonoff-Cohen, Professor, Kinesiology & Community Health and Director, Public Health Graduate Program
• Joseph Barkmeier, M.D., Medical Director at Carle Foundation

12:55 to 1:00 Closing remarks

Those who wish to send confidential comments for review by the Educational Policy committee should forward them to Gay Miller at gymiller@illinois.edu. Please indicate if you wish these comments to remain confidential and/or anonymous.

A copy of this proposal can be viewed here: http://engineering.illinois.edu/COM-proposal/
Minutes
Public Hearing for EP.15.02

Friday, September 12, 2014
Noon to 1 pm
151 Loomis

PROPOSAL TITLE: Creation of a College of Medicine at the University of Illinois at Urbana-Champaign in Partnership with Carle Health System – Preliminary Endorsement

SPONSOR: Chancellor Phyllis Wise, Office of the Chancellor, 333-6290, pmwise@illinois.edu

UNIVERSITY CONTACT: Provost Ilesanmi Adesida, Office of the Provost, 333-6677, iadesida@illinois.edu

PANEL MEMBERS:
- Ilesanmi Adesida, Provost and Vice Chancellor of Academic Affairs
- Andreas Cangellaris, Dean, College of Engineering
- Stephen Boppart, Professor, Bioengineering and Electrical & Computer Engineering
- Rashid Bashir, Head, Department of Bioengineering
- Neal Cohen, Professor, Psychology and Director, Interdisciplinary Health Sciences Initiative
- Hillary Klonoff-Cohen, Professor, Kinesiology & Community Health and Director, Public Health Graduate Program
- Joseph Barkmeier, M.D., Medical Director at Carle Foundation

Meeting convened at 12:00 pm.

Prof. Miller announced the proposal and preliminary endorsement being considered during the meeting. The hearing was held in accordance with Senate Rule 13. It was recorded for the purposes of taking minutes, and the recording will be destroyed.

Provost Adesida introduced members of the panel.

Provost Adesida described the concept of an engineering-based College of Medicine and its connection to the Chancellor’s Visioning Future Excellence efforts. He discussed importance in economic development for the community and the state and explained that the prospective new medical school would not take any new state general revenue funds nor funds redistributed from elsewhere on campus. He highlighted the strong but distributed nature of research, scholarship, and education in the life sciences on this campus and the value of integrating those strengths in a medical school.

Dean Cangellaris compared the future of healthcare and medicine to the work that Illinois has previously done in driving the technological revolution at the heart of our digital world. He encouraged the campus to do the same for the affordability and accessibility of healthcare.

Prof. Miller opened the floor to questions.
An audience member asked how many students will be part of the medical school and what the home departments will be for the basic science faculty. He also asked about the status of MD/PhD students.

Provost Adesida explained that it would start with 25 students and grow to 50. The departments in LAS and MCB would be home to the bulk of those teaching basic science, along with engineering and other departments. Previously larger faculty numbers are expected to be restored in those LAS departments in order to address those needs.

Any students who start in the current program will continue in that program and will finish in that program. Illinois is discussing the future of the MD/PhD with UIC.

An audience member expressed his general support for the prospective College of Medicine. He pointed out that a medical school can distort priorities and focus, harming the standing of small departments. He asked if safeguards, based on other universities' experience, were being discussed?

Provost Adesida explained that the goal for the prospective College of Medicine is to be small and nimble, reducing the threat of that sort of distortion occurring.

Dean Cangellaris pointed out that the ultimate goal of the College of Medicine would be to rethink health and well-being for the entire world and to bring technology to its fullest potential.

Prof. Cohen said that the threat of that distortion was minimized because Carle would be a partner and that the university would not have to run a hospital.

A student asked if there was any conversation about how to ensure that the physicians are not viewing patients as machines.

Prof. Boppart said that expanding and improving the technology available would improve the patient-doctor relationship. He also pointed out that the engineer-based aspects would never replace the patient-doctor relationship.

Prof. Klonoff-Cohen explained the role that College of Applied Health Sciences would play in those aspects of the college. That includes patient treatment and cultural issues.

An audience member expressed concerns about the challenges of working with Carle on research, obtaining samples, and translational research.

Prof. Bashir acknowledged that there are challenges in translational research. He described improvements that Carle was already making in those areas.

Prof. Cohen described the role that the Interdisciplinary Health Sciences Initiative would have and how it would facilitate that research. He pointed out that Illinois currently is unable to have NIH "cores" funded without a medical school.

Dr. Barkmeier described the large size of Carle and its national reputation for quality care. He said that Illinois' world-class research and Carle's world-class healthcare would complement one another.
An audience member described the value that the Department of Materials Science and Engineering could bring the College of Medicine.

Prof. Bashir said the College of Medicine would be a campus-wide interaction and discussed the value that many individual departments and faculty would be able to contribute.

An audience member asked why Carle is a good partner, given the very different culture at Carle? He also said that a biomedical institute had many more advantages with fewer accreditation issues.

Dr. Barkmeier said that Carle is currently home to 200 trials ongoing and 50 studies with Illinois. He described Carle’s plan to hire a net 130 new physicians in the coming year. He said that hiring would focus on doctors who teach and do research and that doctor compensation will reflect that focus.

Provost Adesida discussed the critical importance of a College of Medicine to Illinois' competitiveness going forward.

An audience member described the challenges of creating innovative curriculum, given the expectations of accreditation bodies.

Prof. Bashir described the opportunity to fundamentally change medical education and said that new teaching methods and other techniques could be used. He acknowledged that these changes were being considered and said that the medical school would be certain to deliver everything it needed to.

Prof. Boppart said that accreditation is required but that the focus could be on students who are trained in something other than the traditional life science pathway.

An audience member representing Presence Health said that his organization applauds the leadership on this issue. He described Presence Health’s size and said that the organization is ready to discuss how it can be helpful on a system level and locally.

Provost Adesida described why the university and Carle partnered. He said that the College of Medicine would be pleased to have other significant partners as well.

An audience member described the College of Social Work’s 70-year history of producing licensed healthcare workers. She expressed that there were opportunities to combine engineering with Social Work’s sense of compassionate care and that the systems perspective that they share would be valuable.

An audience member described the possibility of having to coordinate accreditation and curriculum if we were hosting UIC students and students of a prospective College of Medicine.

Provost Adesida said that Illinois is working with UIC on how this will work.

A medical student asked questions about how tuition would be structured and whether there would continue to be an aspect including waivers in the College of Medicine on the Urbana campus.
Provost Adesida said that the university was talking to UIC about the possibility of continuing to host M1 on the Illinois campus. He closed by saying that the Chancellor’s Strategic Advisory Board met last week. He described one of the member’s comments that he has served on the board of several universities and that this is the most innovative idea of any university in the world.

Prof. Gay Miller adjourned the hearing at 1:04 pm.
Appendix B
Dear Professor Miller,

My name is Aashay Patel, and I am a Bioengineering student at UIUC with aspirations of becoming a research physician. Upon reading about the upcoming public hearing on a prospective College of Medicine at UIUC, I was elated that this idea was being seriously contemplated and hoped to share my opinions. Unfortunately, I am unable to attend the hearing due to prior commitments, so I am sending this message to convey my support of establishing a College of Medicine at UIUC with close ties to the College of Engineering. I have heard from many of my professors that "engineering for life" is the path forward in the 21st century. Not only will an engineering-oriented medical college be able to fulfill this mantra as a research institution, but it will also be an ideal place for aspiring physician-scientists, like myself, to attend for a unique education. All in all, I hope that this proposition gains widespread support and comes to fruition soon.

I appreciate your time and efforts,

Aashay Patel

UIUC College of Engineering, Department of Bioengineering

Campus Honors Program, Chancellor's Scholar

309-532-6772

adpatel8@illinois.edu
If one takes the time to read the book, “Keys to the Asylum” by Daniel Bloomfield, the founding Regional Dean for the UI-COM at Urbana, it will become apparent why the Urbana campus is in the situation that it is with respect to medical education. That being said, the proposal on the table wipes the slate clean and will launch a new era of medical excellence for Illinois. The proposed new medical school is innovative, forward thinking, and moves this campus far ahead of its peers. Our excellence in engineering, technology, and computing are resulting in significant intellectual capital being left on the table. As a faculty member in engineering who has worked on health care problems for almost two decades, long before it became fashionable, this initiative is not only the right direction, it is the only direction. Any entities resistant to such a bold initiative clearly do not have this university’s best interests in mind.
Received by email from Professor Robert Gennis, Biochemistry, on 9-8-14

I wish to add my comments to the discussion of the proposed medical school. I am not able to attend the 1-hour meeting this Friday which, by the way, was not widely posted.

1. First I bring to your attention the recent case of Albert Einstein College of Medicine which has become a major financial burden to Yeshiva University. This situation may be very different, but one reading is the importance of having an affiliated hospital support the costs of the medical school on a recurrent basis. See the following article.


2. The attractiveness of having a medical school with practicing physicians present to establish collaborations with scientists and engineers on campus is clear to everyone. This opportunity, in principle, already exists, so we can ask what is missing? Obviously, the infrastructure and medical research faculty one would expect to find at a major medical school is absent. Is it feasible to expect this to be developed at Carle? They can put up the building to house the facilities, but what about the researchers? Will UIUC hire dozens of new MDs engaged in research? Will Carle? Will we expect medical faculty to obtain sufficient grant funds to be nearly self-supporting, as is the case in a number of medical schools? If the faculty will be paid by Carle, will they teach at UIUC and, if so, will UIUC have control over the educational issues?

One can at least ask the small group of engineers who left UIUC to go to San Diego how this has benefited them and whether we would provide the same even with the planned medical school.

3. Is there a sufficient patient base in this area to attract and maintain the kind of research institution that is being planned? The NIH has been unwilling to support our MD-PhD program (Medical Science) and, my understanding is that this is, in part, because we are too small in terms of diversity of the patient base. This should be investigated. We cannot at this point support the clinical training of the current crop of medical students. How will this change?

4. The business plan to sustain the medical school is critical. If this is not on a sound financial basis then it is UIUC that will be on the hook for coming to the financial rescue should it be necessary. It is hard to imagine Carle doing so since they are a for-profit corporation, or at least part of Carle is. This is a huge red flag, and we should pay very close attention to the details. Once established, the faculty engaged will be integrated in our educational and research programs and we will have no choice but to pay what is needed in the future should there be a financial crisis.

5. If we do go forward with this plan, it seems inevitable that UIUC will have time, energy and money diverted to this project. We are in desperate need of new research and teaching facilities
on campus. If, instead, we place a new building on the Carle campus this will have minimal positive impact on the rest of UIUC, and will likely postpone other capital projects indefinitely.

6. What is the educational plan for the new medical school? I can understand wanting to educate our engineers in medicine, but training practicing physicians in engineering seems unnecessary, and certainly does nothing for solving the problems of medical care in our country. Will we be a boutique MD-Engineering School, restricted to combined degree candidates? Are there many of these who want to pay full tuition? A small medical school will not have the research depth to provide collaborations in many areas covered by our engineers and scientists. Let’s not forget that Boston and the San Francisco area have large established medical schools adjacent to strong engineering/science, with equivalent opportunities.

7. Although I don’t pretend to be expert, the issues above should be carefully considered since this could turn into a major problem down the road.

In my opinion, this plan should be used as a threat to obtain a degree of independence from Chicago for our current medical school.

Robert Gennis
Anonymous comment received 9-9-14

… it is often a struggle to have doctors (particularly at Carle) who are available and/or willing to precept – specifically for the ambulatory rotations, which are only two weeks in length…. Not possible without the participation of PCMC and Christie physicians. Given only 3-6 students at a time currently, it concerns me that unless the current Carle culture (reimbursement for working with students and/or a contractual obligation to do so) would not be able to sustain growth in the number of medical students that pay to be educated at UIUC. It also concerns me that this partnership seems to be an exclusive partnership with Carle.

So I guess my questions are:

• Will the creation of a College of Medicine at the University of Illinois at Urbana-Champaign in Partnership with Carle Health System ensure that Carle doctors will be mandated to work with the students –whether contractually or through a fee-based reimbursement system, etc?
• Will this new partnership include the continued participation of PCMC and Christie physicians?
Anonymous questions sent 9-9-14

A lot has been said about the formation of this College on the UIUC campus. I wish to address what has not been addressed. What happens to the staff, and APs who currently work for the UIC COM in Urbana if this new College happens? Will we lose our jobs?
Dear Professor Miller – received by email: 9-9-14

I would be very interested to hear about the plans and timeline for obtaining accreditation by the LCME (Liaison Committee for Medical Education) for the new college of medicine. I believe this is necessary to recruit students and to award an MD degree.

Sincerely,

Stephanie

Stephanie Ceman, Ph.D.
Associate Professor
Office: 423 Medical Sciences
Shipping: B107 CLSL
601 S. Goodwin Ave
Urbana, IL 61801
Office: 217-244-6793
Lab: 217-244-6749
From: samuel feinberg <samuel.feinberg3@gmail.com>
Date: Tue, Sep 9, 2014 at 9:07 AM
Subject: Prospective engineering based college of medicine
To: gymiller@illinois.edu

I am a physician at the Christie Clinic in Champaign IL and have been practicing for 24 years in Champaign Urbana and affiliated with the medical school since I came here. I have had the privilege of teaching these students surgery with most of them on the MD/PhD tract. They have always placed well in residencies coming for the COM. I have been impressed. They come from all over the country to do their PhD and really have been satisfied.

I was never asked to be involved in this process of change and have since Dr. Oliphant was acting dean for a year not really involved in teaching. I am afraid that the process will continue to alienate Christie physicians if this change in COM goes through.

You can follow up with me for any further discussions.

Sincerely,

Sam Feinberg, MD
Anonymous contribution sent by email on 9-10-14 from UIUC Professor:

Under a new engineering based medical school, have they considered who will deliver the basic sciences courses, and what will become of the existing UIUC-COM, medical school, basic sciences faculty members?
Anonymous from UIUC staff – received 9-11-14

Will the Urbana College of Medicine interview and admit traditional and dual degree (MD/PhD) students for the next academic year 2015-2016?
Dear Educational Policy Committee,

It is good to see you carefully considering the establishing of a new MD degree at UIUC, as part of planning a local College of Medicine. I urge you to evaluate the feasibility of gaining professional accreditation for a new-style program, since this is critical for the new degree to be taken seriously. The accreditation agencies have traditionally been very conservative in what they consider acceptable curriculum for degrees in Medicine.

When I was privileged to lead UIUC in the establishing of a new PhD degree for the Informatics program, your questions and concerns were difficult and thoughtful. But with this new profession of Informatics, there was no issue with national accreditation. Medicine is a traditional discipline, where issues of patient safety cause accreditation to be tightly regulated. When I became Head of the Department of Medical Information Science in the Regional College of Medicine at UIUC, I was charged with developing a new course in biomedical informatics. I did so, including the publication of a Springer textbook entitled Healthcare Infrastructure, and it has been successfully taught at the graduate level to a wide variety of students in Engineering and in Medicine. But, due to accreditation concerns, it was not possible to host this course within the College of Medicine, so it ended up being hosted within the College of Engineering, specifically within the Department of Computer Science. This meant that MD students wishing to take the course could not apply credit to their MD degree, only use it if appropriate as credit towards their PhD degree.

So please insure that the planning solves these problems, and new-style engineering in medicine students can receive credit towards their MD degree, for new-style engineering in medicine courses. I am happy to provide additional information if it would help your deliberations. Best of luck in this important task...

Sincerely, Bruce Schatz

Bruce Schatz, PhD
Head, Department of Medical Information Science
(founding Director of Graduate Programs, Illinois Informatics Institute)
Professor, Department of Computer Science
Professor, Institute for Genomic Biology
University of Illinois at Urbana-Champaign
www.canis.uiuc.edu
Received 9-11-14

Dear Professor Miller

I will be unable to attend the hearing on establishment of an engineering-based College of Medicine tomorrow.

Although I do not know all of the ramifications of the decision (especially budgetary), I write to voice support for the proposal to establish an engineering-based College of Medicine here in Urbana. This would present a unique opportunity to develop a very different College of Medicine. It would work well with the bio-related engineering programs in nearly every department of the College of Engineering. It would work well with the talents in town associated with the College of Veterinary Medicine, where many groundbreaking therapies are developed in animals that could connect well with potential to bring these therapies to human medicine, and with the very large hospitals in town.

If you have any questions please do not hesitate to contact me.

Angus Rockett
Professor
Department of Materials Science & Engineering
University of Illinois at Urbana Champaign
201a MEB
1304 West Green St., Urbana IL 61801
217-333-0417
arockett@illinois.edu
request that the UIUC Senate ask and receive a balanced view of the proposed College of Medicine in the context of the current College of Medicine. In the current approach, there is no real discussion of the part UI COM-UC has performed at UIUC, and in the region for the past 41 years. The full time research faculty at UICOM-UC are UIUC-tenured (or tenure track) faculty, are committed to both educating physicians, physician scientists, and to research... have trained over 800+ physicians since 1980, approximately ½ have also received PhDs (or JD or MBAs). This does not include the 4100 physicians who received their first year of training here. The students and faculty from UICOM-UC have had meaningful, longstanding contributions to the academic excellence on this campus, which appears to be unrecognized in the current discussion. It is important to highlight... have been training engineer physicians for the last 10 years at least. Currently about 12-15% of the 120 MD/PhD students are engineering students.

While COM faculty can speak tomorrow, and they have been encouraged to do so, nonetheless they are being placed in an uncomfortable position, some would say, untenable. Do they continue their work and loyalty to the current COM, at the risk of compromising a future role in a new COM? Do they just sign on to a new COM, recognizing they could be jeopardizing their future if the winds blow another way. The faculty frankly have been in the middle of this controversy for quite some time, they are tired, and many do not feel they can speak openly about this. With such a small faculty, anonymity cannot be assured.

the University of Illinois can and should grow its medical education and research opportunities on this campus and in this region, and that it can be a leader as to what medical education can become. This includes skill learned from our engineering colleagues, along with that from many other scientists and clinicians, that physicians will need for the future. Progress has been made in the last 40 years on this campus, but due to various political issues and mission misalignments, it has been mostly unrealized.

I appreciate that the Senate is taking both confidential and anonymous comments.
Received 9-12-14

Dear Professor,

Thank you for holding a public hearing regarding the collaboration with Carle to found a new College of Medicine. I would like to add some suggestions I have regarding this proposal. I believe an innovative approach to teaching people medicine would be to break the four years of medical education apart and provide the education in an apprenticeship model. Unfortunately, I don’t have the data (or time) to back up this statement but this is my perspective as a second year medical student.

What will be the purpose for the UIUC College of Medicine? From what I learned today, it would be to (1) produce physicians who are compassionate in their practice (2) and are able to innovate health care from an engineering and information perspective, and (3) provide a place for translational research to occur.

My childhood dream was to become a physician who provided compassionate health care to patients. This is my most important priority in a medical school. It has not been easy for me to reach that goal. Two of the major stumbling blocks are different priorities and finances. I feel that I was at a disadvantage getting into medical school because I studied linguistics rather than a biological science. I was rejected a couple times and therefore I had to choose a different path. After 9 years of research and getting into the MD/PhD program, I had to drop the research and focus on medicine. This has made me happier. Another life choice I made was to begin a family while in graduate school. This is important to me, but it affects how I view life and schooling. I cannot commit 168 hours a week to studying and that is what medical school seems to require from students. In addition, I am unable to provide for my family. I am borrowing from the future to live today. It is draining to live this way.

How would I solve this problem? I wish that when I graduated high school, I was able to begin the process of becoming a physician. I wish that I could have gotten a job at a hospital as a physician apprentice. I would work to earn my living. I would learn the different aspects of healthcare. I would learn how to become a physician. As I learn new things, part of my job would be to take courses regarding what we now call the medical school curriculum. Eventually, I would be ready I would take the USMLE exams to become a licensed physician.

This would be good for multiple reasons. First, this would allow many people to enter the health profession field that are unable to attend universities due to financial reasons. Second, this would allow people who come from different backgrounds such as nurses or EMTs to participate as physicians. Third, this would allow the people striving to be physicians to live without the heavy debt which is incurred through current medical education. Third, this would allow innovation to change the medical curriculum so that people learn what they need to know.

Good luck,

Albert Jarvi
Proposal to the Senate Educational Policy Committee
5/20/14

PROPOSAL TITLE:
Rename the Institute for Genomic Biology as the Carl R. Woese Institute for Genomic Biology,
Office of the Vice Chancellor for Research

SPONSOR:
Professor Gene E. Robinson
Director, Institute for Genomic Biology
265-0950
generobi@illinois.edu

COLLEGE CONTACT:
Dr. Peter E. Schiffer
Vice Chancellor for Research
333-0034
pschiffe@illinois.edu

BRIEF DESCRIPTION:
This proposal seeks to rename the Institute for Genomic Biology (IGB) as the Carl R. Woese Institute for Genomic Biology (The Woese Institute).

JUSTIFICATION:
The Institute for Genomic Biology was established by the Illinois Board of Higher Education in 2004 as a unit of research with temporary status and formally received UIUC Senate approval as a research unit on 28 February 2011 (GP.11.03)\(^1\). As detailed in the original proposal, the mission of the IGB is to advance life science research at the University of Illinois at Urbana-Champaign and to stimulate economic development in the State of Illinois. The IGB’s exemplary achievements are built on a legacy of talented thinkers and visionaries, none more instrumental or inspiring than Carl R. Woese, a founding member of the IGB, and one of the world’s most important evolutionary biologists of the twentieth century. An American microbiologist and award-winning Illinois faculty member, Woese’s contributions to science were profound. Woese won numerous international and national awards, including the Crafoord Prize, National Medal of Science, and van Leeuwenhoek Medal. Woese developed a deep attachment to the IGB and its mission. In an effort to elevate the IGB’s visibility to an international level and to memorialize Woese, the Carl R. Woese Institute for Genomic Biology (The Woese Institute) as a name will help achieve these goals. We also anticipate significant positive effects on Advancement efforts for the Institute with this new name. For example, the building and/or some components within IGB, such as the Core Facilities & Microscopy Suite or Interdisciplinary Science Instructional Facility, could be named in honor of generous donors.
BUDGETARY AND STAFF IMPLICATIONS:

a. Additional staff and dollars needed — The proposed name change does not require additional resources.
b. Internal reallocations (e.g., change in class size, teaching loads, student-faculty ratio, etc.) — N/A
c. Effect on course enrollment in other units and explanations of discussions with representatives of those departments — N/A
d. Impact on the University Library (A letter of acknowledgement from the University Librarian must be included for all new program proposals.) — N/A
e. Impact on computer use, laboratory use, equipment, etc. — N/A

DESIRED EFFECTIVE DATE: November 3, 2014

STATEMENT FOR PROGRAMS OF STUDY CATALOG: N/A

FUTURE PLANS:
If this request is approved, then the IGB will seek the recommendation of the Chancellor’s Capital Review Committee. The IGB will then follow the timeline for BOT approval for its September 11, 2014 meeting. If all these requests are approved, then the IGB will assume responsibility for all communications aspects with the name change by collaborating with the Office of Public Affairs. The IGB is developing a professionally designed permanent exhibition honoring Woese in the IGB Gatehouse administration building’s lobby. The opening of the exhibit will be scheduled for December 2014, which would complement the renaming of the Institute.

ABOUT CARL R. WOESE:
Carl Woese was a professor of microbiology at the University of Illinois at Urbana-Champaign and a faculty member of the Institute for Genomic Biology. He was awarded the John D. and Catherine T. MacArthur Foundation “genius” award in 1984, and the National Academy of Sciences elected him to membership in 1988. In 1992 the Dutch Royal Academy of Science gave him the highest honor bestowed upon any microbiologist, the Leeuwenhoek Medal, awarded only once every 10 years. He was given the National Medal of Science in 2000 “for his brilliant and original insights, through molecular studies of RNA sequences, to explore the history of life on Earth.” In 2003 the Royal Swedish Academy of Sciences awarded Woese the Crafoord Prize in Biosciences for his discovery of the third domain of life. The Crafoord award honors scientists whose work does not fall into any of the categories covered by Nobel Prizes. The Royal Society, the world’s oldest continuously active scientific organization, elected Woese as a foreign member in 2006. He held the Stanley O. Ikenberry Endowed Chair and served as Center for Advanced Study Professor of Microbiology.

SUPPORT:
John E. Cronan, Head, Department of Microbiology
Stephen G. Sligar, Director, School of Molecular & Cellular Biology
Brian H. Ross, Interim Dean, and Barbara J. Wilson, Dean Designate, College of Liberal Arts & Sciences
Dale J. Van Harlingen, Head, Department of Physics
August 8, 2014

Gay Miller, Chair
Senate Committee on Educational Policy
Office of the Senate
228 English Building, MC-461

Dear Professor Miller:

Enclosed is a copy of a proposal from the Vice Chancellor for Research to rename the Institute for Genomic Biology as the Carl R. Woese Institute for Genomic Biology.

It now requires Senate review.

Sincerely,

Kristi A. Kuntz
Associate Provost

Enclosures

c: G. Robinson
   P. Schiffer
CLEARANCES:

Sponsor
Gene E. Robinson, Director, Institute for Genomic Biology

Date
20 May 2014

Date
22 May 2014

Peter E. Schiffer, Vice Chancellor, Office of the Vice Chancellor for Research

CC.15.03  Nominations for Membership on Standing Committees of the Senate

Conference on Conduct Governance
To fill one faculty vacancy unfilled during the spring 2014 elections.

  H.F. (Bill) Williamson  LAS  Term Expires 2016

Equal Opportunity and Inclusion
To fill one faculty vacancy created by the resignation of Joseph Rosenblatt (LAS)

  Eurydice Bauer  EDUC  Term Expires 2016

Faculty and Academic Staff Benefits
To fill one faculty vacancy unfilled during the spring 2014 elections.

  Timothy McGovern  FAA  Term Expires 2016

University Student Life
To fill the chair vacancy unfilled during the spring 2014 elections.

  Damarys Canache  LAS

Nominations from the floor must be accompanied by the nominee's signed statement of willingness to serve if elected. The statement shall be dated and include the name of the position to be filled. If present, the nominee's oral statement will suffice.
UNIVERSITY OF ILLINOIS
URBANA-CHAMPAIGN SENATE

Committee on Committees
(Final; Action)

CC.15.04 Nomination to the State Universities Retirement System Members Advisory Committee (SURSMAC)

Background
The University of Illinois at Urbana-Champaign campus has two faculty representatives on the State Universities Retirement System Members Advisory Committee (SURSMAC), elected by the Senate for three-year terms. These representatives also serve as *ex officio* members of the Senate Committee on Faculty and Academic Staff Benefits. The term of one of the representatives, John W. Kindt (BUS), will expire on December 31, 2015. The term of our other representative, H. F. (Bill) Williamson (LAS), expired on December 31, 2013.

Nomination
The Committee on Committees nominates to serve H. F. (Bill) Williamson as a SURSMAC campus faculty representative for a three-year term ending on December 31, 2016.

COMMITTEE ON COMMITTEES
Prasanta Kalita, Chair
Lisa Amonda-Amaya
Sara Benson
Mitch Dickey
William Gropp
Sarah Hochman
Calvin Lear
Randy McCarthy
Jenny Roether, *ex officio*

Nominations from the floor must be accompanied by the nominee’s signed statement of willingness to serve if elected. The statement shall be dated and include the name of the position to be filled. If present, the nominee’s oral statement will suffice.
UNIVERSITY OF ILLINOIS
URBANA-CHAMPAIGN SENATE
University Statutes and Senate Procedures
(Final; Action)

SP.15.05 Proposed Revision to Standing Rule 11.B – Election of a Senate Executive Committee Member from the Committee on the University Senates Conference

BACKGROUND
The revision proposed below is intended to allow electronic or paper ballots for the election of a Senate Executive Committee Member from the Committee on the University Senates Conference.

RECOMMENDATION
The Senate Committee on University Statutes and Senate Procedures recommends approval of the following revision to Standing Rule 11.B. Text to be added is underscored and text to be deleted is indicated by strikeout (e.g., sample text for deletion).

PROPOSED REVISION TO STANDING RULE 11.B

Election of a Senate Executive Committee Member from the Committee on the University Senates Conference

At its organizational meeting, each new Senate shall elect one member of the Committee on the University Senates Conference to serve on the Senate Executive Committee, as provided in Bylaws D 1 (b) and D 20 (a). In the event of a vacancy in this office, the Senate shall elect a replacement. Unless the Senate on a particular occasion shall determine otherwise, the following procedure shall be used:

- A. The nominees shall be those members of the Committee who consent to serve if elected.
- B. The election shall be conducted by paper ballot.
- C. A majority of the votes cast shall be required to elect on the first ballot.
- D. If no one is elected on the first ballot, a run-off election shall be held between the two candidates who received the highest numbers of votes on the first ballot. In the event of a
tie for the highest or second highest number of votes, the run-off ballot shall include all
of those who are tied.
• E. A plurality of the votes cast shall be required to elect on the second ballot.

UNIVERSITY STATUTES AND SENATE PROCEDURES
William Maher, Chair
H. George Friedman
Wendy Harris
Scott Jacobs
Calvin Lear
Anna-Maria Marshall
Mark Roszkowski
Cheyenne Wu
Sandy Jones, ex officio (designee)
Jenny Roether, ex officio
Dedra Williams, Observer
WHEREAS UIUC already has a promotion system in place (Provost Communication #25) which was debated and approved in the senate (Resolution SC.14.08), and,

WHEREAS pay raises to those promoted were promised by Barbara Wilson, in her capacity as Executive Vice Provost for Faculty and Academic Affairs, in the Senate, and

WHEREAS a new pay floor for all full time faculty was announced to specialized faculty by Provost Adesida (massmail, dated April 28th 2014), and

WHEREAS such pay raises have not been uniformly enacted, and

WHEREAS collective bargaining with the Non-Tenure Track faculty union (CFA, Local 6546) in no way precludes the fulfillment of those promises,

THEREFORE be it resolved that the Senate call upon the campus administration to honor those promises made in the Senate debate last Spring, regarding raises associated with promotions uniformly.

Kristina Riedel (Linguistics)  
Sara Benson (Law)  
Ashley Emmert (English)  
Shawn Gilmore (English)  
Cassandra Rosado (Linguistics)  
Rolando Romero (Latina/Latino Studies)  
Dede Fairchild Ruggles (Landscape Architecture)  
Mark Steinberg (History)
WHEREAS University of Illinois Statutes (Article IX, Section 3b) state that faculty “Appointments shall be made solely on the basis of the special fitness of the individual for the work demanded in the position,” and

WHEREAS such fitness is best judged by scholars in the disciplinary field of the proposed appointee, the academic field being embodied in the university department, and

WHEREAS Provost Communication No. 9 states that “The Provost makes the final decision, with advice from the Campus Committee on Promotion and Tenure and the Dean of the Graduate College” (Overview), and

WHEREAS proposing to alter the process by which P&T is currently reviewed and awarded would replace the decision-making authority currently vested in department and college faculty committees (according to Communication 26) and undermine the scholarly mission of the university and the academic autonomy of its academic units,

THEREFORE be it resolved that it would contradict the University’s own guidelines for the Chair of the Senate Executive Committee to charge a task force to propose a process to be followed in cases where the provost or the chancellor finds potential reasons not to proceed with a tenure-track hire that has already been approved by department and college committees, and we call for Provost Communication No. 9 to be respected and that any changes to it be debated by the full body of elected senators.

D. Fairchild Ruggles
Jennifer Monson
Terri Weissman
Kay Emmert
Kristina Riedel
WHEREAS decisions about faculty hiring, tenure, and promotion “are primarily a faculty responsibility” (AAUP Statement on Government of Colleges and Universities http://www.aaup.org/file/statement-on-government.pdf); and

WHEREAS “All appointments, reappointments, and promotions of the academic staff . . . shall be made by the Board of Trustees on the recommendation of the chancellor/vice president concerned and the president” (University of Illinois Statutes, IX. 3.a); and

WHEREAS there is currently no process stipulated in the governing documents of the University of Illinois to deal with cases in which a unit’s recommendation for appointment of a tenure-track faculty member is considered by campus administrators to be potentially unacceptable,

THEREFORE, BE IT RESOLVED that the Chair of the Senate Executive Committee, in consultation with the Office of the Provost, charge a task force composed of tenured faculty members and appropriate administrative officers to propose a process for impartial and expeditious consultation to be followed in cases where the provost or the chancellor find potential reasons not to proceed with a tenure-track hire that has already been approved by department and college committees; and

BE IT ALSO RESOLVED THAT the task force’s report shall be reviewed by the Senate, which will forward its comments to the Office of the Provost.
HE.14.09 Report on the May 16, 2014 meeting of the Faculty Advisory Council to the IBHE.

The Faculty Advisory Council (FAC) of the Illinois Board of Higher Education (IBHE) held a regularly scheduled meeting at the DeVry University-Addison with 32 members present. Special guest of the meeting included Donna Loraine (Provost and Academic Vice President of DeVry), Donna Rekau (Assistant Provost), and Jennifer Groh (National Dean for Accreditation and Outreach).

Chair Aminmansour called the meeting to order at 9:00 AM. After introduction of members present, Provost Loraine provided an overview of DeVry University. She said that DeVry was founded in 1931 with the mission to focus on career oriented education. DeVry has campuses in 26 states with 90 onsite locations in addition to online programs. DeVry enrollment is about 60,000-70,000 students, about half of which is at onsite locations. There are five colleges within the university and about 50% of the faculty are full time; many have doctorates. There are 21 undergraduate degrees. DeVry enrollment includes a substantial number of adult learners, first generation students, and an underserved population. The faculty drive the curriculum at DeVry.

Scott Stratton (Military Liaison and Senior Executive Advisor) and Linda Hjorth (Senior Professor) of DeVry gave a PowerPoint presentation on “Rucksacks to Backpacks.” The program offers returning veterans certain types of assistance to become college students.

The three caucuses of the Council (four year public universities; community colleges and private/independent institutions) met separately and reported back to the Council later in the day. The Community Colleges Caucus discussed graduation attendance requirements, SURS, union contracts, and professor emeritus status. The Publics Caucus reported on the pension situation, the income tax extension, the impact of uncertainty in higher education, plans for the June meeting, reporting sexual abuse on campus, the impact of lack of financial support of higher education, and preparing a press release. The Privates Caucus discussed faith based institutions offering degrees and going around IBHE approval and teacher certification changes.

In other business, the Council approved minutes of the April 1, 2014 meeting. The Council held election of the 2014-15 officers. This portion of the meeting was conducted by Professor Steve DePascale, Chair of the Nominations and Elections Committee. Elected officers are as follows: Abbas Aminmansour as FAC Chair, Marie Donavan as Vice Chair and Steve Rock as Secretary. In addition, the Council elected the following as Caucus chairs: Devi Prasad V. Potluri as Chair of Publics; John D’Anca as Chair of the Community College Caucus and Shawn Schumacher as Chair of Private Institutions.

The meeting adjourned at 2:45 PM. The next FAC meeting is scheduled for June 20, 2014 at the Northern Illinois University.

Respectfully submitted
Abbas Aminmansour
HE.14.10 Report on the June 20, 2014 meeting of the Faculty Advisory Council to the IBHE.

The Faculty Advisory Council (FAC) of the Illinois Board of Higher Education (IBHE) held a regularly scheduled meeting at the Northern Illinois University with 28 members present. Special guest of the meeting included Dr. Doug Baker, NIU President and Dr. Lisa Freeman, NIU Provost.

Chair Aminmansour called the meeting to order at 9:00 AM. After introduction of members present, President Baker advocated improvements in vertical and horizontal collaboration among our institutions. He also discussed Common Core and Partnership in Assessment of Readiness for College and Career (PARCC) as important issues in Illinois higher education. He added that if higher education leaders came together, there may be an opportunity to reverse the impact of state budget cuts.

Chair Aminmansour reported on his participation in the Lumina Foundation’s convening of about 30 people in Indianapolis, mostly administrators and some faculty to discuss “Engaging Faculty.” He also reported that he had participated in the IBHE meeting and that four subcommittees of the Board have been formed on the following topics: Increasing Influence; Improving Affordability; Reducing Gaps and Increasing Adult Completions Aligned with Economic Needs.

Vice Chair Donovan reported that the Student Advisory Committee (SAC) had recently elected new officers both of whom will be students at UIUC. She hoped that there would be increased collaboration between FAC and SAC.

Faculty Board member Allen Karnes discussed the state’s higher education budget and noted that things could have been worse. He added that mid-year budget cuts are possible.

The Council held a discussion on the IBHE Faculty Fellows Program and the next round of soliciting applications. It was noted that timing of the application period should be established to allow potential candidates to use their sabbatical for this purpose.

Professor Julie Peters of UIC, one of this year’s IBHE Faculty Fellows gave a presentation on her work titled, “How teacher education programs prepare candidates to enter the workforce.” She discussed her research method and received suggestions/input from FAC members.

The three caucuses of the Council (four year public universities; community colleges and private/independent institutions) met separately and reported back to the Council later in the day. Community Colleges discussed affordability and the role of retired faculty including the fact that some want them back after retirement, some don’t.

The independent institutions’ caucus argued that we need to make sure that faculty understand and sympathize with the students in their debt problems. Among their aspirations for next year are the production of some white papers, possibly including one on MAP funding cuts and possible changes in how MAP operates. They also would like some discussions of the pervasiveness of academic dishonesty in universities.
Four year public universities’ caucus emphasized how we could communicate more effectively with the public, perhaps through newspapers or other mass media. They discussed the possibility to send out a quarterly newsletter earmarked for legislators. They discussed communicating the results of reduced funding and how we can disseminate our views about that.

In other business, the Council approved minutes of the May 16, 2014 meeting at DeVry.

Under Old Business, the Council agreed on the following statement: “The IBHE Faculty Advisory Council urges the Congress to restore full bankruptcy protection to all student loans, both private and federally guaranteed, as well as other standard consumer protections.” This statement will be forwarded to UIUC Law student Tony Fiorentino who is working with Senator Durbin’s office on the subject.

The Council also agreed on issuing the following statement to be sent to the Council for Adult and Experiential Learning (CAEL): “The IBHE Faculty Advisory Council identifies the need for research into current practices in recognizing military learning for college credit through prior learning assessment.” Some members argued against this statement. However, the motion to issue this statement was passed by a majority vote.

In addition, the Council voted unanimously on issuing the following statement on the edTPA: “The Faculty Advisory Council asks the IBHE to urge the Illinois State Board of Education to delay implementation of the edTPA as a high-stakes teacher licensure requirement for two years, to September 2017, thereby enabling all P-20 institutions and their students to be properly prepared for this new assessment.” Also, the Council voted unanimously to adopt the following statement: “The Faculty Advisory Council asks the IBHE to work with the Executive Director to designate staff analysts to develop review criteria for alternative/nonconventional teacher preparation programs that match the rigor and expectations applied when reviewing conventional teacher preparation programs proposed by colleges and universities in Illinois.”

The meeting adjourned at 2:55 PM. The next FAC meeting is scheduled for September 19, 2014 at the Illinois State University.

Respectfully submitted
Abbas Aminmansour

**Graduate Programs**

**PhD in History** – HIST 592 – Quant Tech for Historians has been discontinued. The department would like to change the requirement to “another methods course in consultation with the Director of Graduate Studies.”

**PhD in Biochemistry** – The department seeks to change the TA requirement from two semesters at 50% to one semester at 50% or 2 semesters at 25%.

**Master of Social Work** – Revision to the Health Care concentration. Currently SOCW 553 is categorized as a Human Behavior in Social Environment course (HSBE) and students are required to take both SOCW 552 & 553 to complete the category requirement. The content of SOCW 553 was recently reviewed by the faculty and it was determined to be better suited for designation as Methods (direct practice) course rather than an HSBE course. Students will now complete a single HBSE course and SOCW 553 will count as a Methods courses.

**Undergraduate Programs**

**ACES - BS in Animal Sciences** - The department would like to add ANSC 526 - Advanced Companion Animal Nutrition and remove ANSC 232 - Stem Cell Basics & Applications from the 'basic science' choose from list for all three concentrations. Depending on the concentration, students take 2 to 4 courses from this list of 36 courses. ANSC 232 has not been taught since 2011. In addition, the department would also like to remove ANSC 213 - Beef & Swine Management from the 'applied science' list. Depending on the concentration, students take 1 to 4 courses from this list of 28 courses. ANSC 213 has not been taught since 2011.

**ACES - Minor in Food and Environmental Systems** - The College would like to make several changes to the 'choose from' lists for the minor.

In the 'Four Hours Selected from' category:

Add: ANSC 101 - Contemporary Animal Issues
     HORT 105 - Vegetable Gardening
     HORT 106 - Home Horticulture

Remove: ANSC 103 - Working with Farm Animals
          CPSC 111 - Farming Systems
          NRES 104 - Intro to Environmental Social Science
          NRES 161 - Global Environmental Change

In the 'Six Hours Selected from' category:

Add: ANSC 223 - Animal Nutrition
     ANSC 224 - Animal Reproduction and Growth
     ANSC 322 - Livestock Feeds and Feeding
     ANSC 407 - Animal Shelter Management
     ANSC 409 - Meat Science
     ANSC 438 - Lactation Biology
     ANSC 444 - Applied Animal Genetics
     ANSC 446 - Population Genetics
     ANSC 450 - Comparative Immunobiology
     ANSC 451 - Microbes and the Animal Industry
ANSC 452 - Animal Growth and Development
ANSC 467 - Applied Animal Ecology
HORT 464 - International Horticulture Products

Remove:
ACE 332 - Farm Management
ANSC 321 - Animal Nutrition
ANSC 325 - Principles of Animal Nutrition
ANSC 331 - Biology of Reproduction

Most of the courses being removed have been discontinued or have not been offered for some time.

AHS – BS in Interdisciplinary Health Sciences
The ‘choose from’ list for each of these concentrations is to be updated.

Health and Aging Concentration
Required courses:
Replace KIN 262 - Motor Development, Growth and Form with KIN 259 - Motor Development and Control.
KIN 262 is no longer offered and the content has been added to KIN 259.
Replace CHLH 314 - Introduction to Gerontology with KIN 404 - Introduction to Aging.
Again CHLH 314 is no longer offered and content has been added to KIN 404.

Choose 3 courses from the following list (9 courses total):
Add: SHS 375 - Communication Partners in Health
     IHLT 498 - Interdisciplinary Health Study Abroad
Remove:
FSHN 220 - Principles of Nutrition
RST 199 - Leisure, Health and Wellness Across the Lifespan

Health Behavior Change Concentration
Choose 3 courses from the following list (16 courses total):
Add: CMN 463 - Organizational Health Communication
     EPSY 407 - Adult Learning and Development
     SHS 375 - Communication Partners in Health
     PSYC 322 - Intro to Intellectual Disability
     CHLH 469 - Environmental Health
     IHLT 498 - Interdisciplinary Health Study Abroad

Health Diversity Concentration
Choose 3 courses from the following list (15 courses total):
Add: LLS 387 - Race, Gender, and the Body
     LLS 479 - Race, Medicine, and Society
     MACS 356 - Sex and Gender in Popular Media
     AFRO 421 - Racial and Ethnic Families
     IHLT 498 - Interdisciplinary Health Study Abroad

Letters of support from all of the outside units have been provided.

SENATE COMMITTEE ON EDUCATIONAL POLICY
Gay Miller, Chair
SC.15.03  Report on the September 11, 2014 meeting of the Board of Trustees held at the University of Illinois Urbana-Champaign campus

The meeting was called to order at 8:05 am after a short board meeting of Wolcott, Wood and Taylor, which is the organization used to oversee billing for the hospital, and immediately went into executive session at 8:06 to consider:

- University employment and appointment related matters
- Pending, probable or imminent litigation against, affecting, or on behalf of the university
- Collective negotiating matters

Executive session adjourned at 10:33 am and the open session resumed with a beautiful rendition of the state song by Professor Sarah Wigley-Johnson.

The board asked for a moment of silence to honor and remember the 9/11 victims. President Easter introduced the observers and Tom Hardy introduced members of the media.

Chancellor Wise welcomed the board to the campus, and reported on recent Urbana campus admissions data. She reported that over 150 new tenure-system faculty were hired, with a record number of new female faculty hired in Engineering (about half of their new hires). She also reported that the entering freshman class set records in attendance and GPA, but fell short of diversity targets. She then showed a short video used to welcome students to campus.

Committee reports followed on:

- Audit, Budget, Finance and Facilities Committee (Sep. 3, 2014) reported by Trustee McMillan
- Governance, Personnel and Ethics Committee (Aug. 28, 2014) reported by Trustee Strobel
- University Healthcare Systems Committee (Sep. 3, 2014) reported by Trustee Koritz

See http://www.bot.uillinois.edu/committees for further details on any of these three committees.

Of particular interest to the Urbana campus, the University Healthcare Systems Committee report mentioned a discussion of the Urbana campus’s proposed College of Medicine, as well as the UIC counterproposal. The report explicitly stated that the committee neither endorsed nor discouraged the proposed College of Medicine. The report also included a $40M budget shortfall of the UIC Hospital due to a decline in Medicaid, and this was being addressed by reducing expenses and increasing patients.

The board then opened the floor for public comment but asked speakers to limit themselves to five minutes each. The following comments were received.

- Prof. Anna Westerstahl Stenport of Scandinavian Studies, indicated she was unwilling to continue to help with fundraising for the university due to what she perceived as interference by the Board of Trustees regarding the Salaita issue.
- Ahmad Hamden, a senior in Chemical Engineering, spoke for students in favor of the University of Illinois hiring Prof. Salaita, and considered the decision not to approve his position a violation of the principles of Inclusive Illinois.
- David Beck, a staff representative of the American Federation of State, County and Municipal Employees (AFSCME), spoke in support of UI staff, reported that they felt largely unrespected and afraid to “speak up.” He also reported that of all university employees ranked by salary, the top 1%
were paid in sum more than the bottom 10%, and the top 50 received an average raise of 16% whereas the bottom wage earners received raises averaging 3%.

- Prof. Robert Warrior, Director of American Indian Studies, spoke in support of Prof. Salaita, and indicated much of the controversy was due to mis-interpretations of Prof. Salaita’s tweets.
- Josh Cooper, a senior in LAS, spoke for 1,300 students in support of Chancellor Wise and her decision that the University of Illinois not hire Prof. Salaita.
- David Downey (BS ’63, JD ’66), is a member of the UIF Board and the UIUC College of Business Overseers Board, spoke in support of President Easter, Chancellor Wise and in support of their decision that the University of Illinois not hire Prof. Salaita.

The board then approved the following resolutions by voice vote.

A1. Minutes of the July 24, 2014 Board of Trustees meeting

1. Appoint Interim Vice Chancellor for Academic Affairs and Provost
2. Reappoint Member to the Advisory Board, Division of Specialized Care for Children (DSCC) in Springfield
3. Amend the Undergraduate Financial Aid Policy and Guidelines
4. Amend Energy Cot Management Policy

See http://www.trustees.uillinois.edu/trustees/agenda/September-11-2014/ for further details on any of the resolutions (1-4) as well as the following resolutions (5-14).

The board then considered the following resolutions for approval by roll call.

5. Approve Operating Budget for Fiscal Year 2015
6. Approve Academic and Administrative Appointments for Contract Year 2014-15
7. Approve Requests for New Operating and Capital Appropriations Fiscal Year 2016
8. Authorize Banking Resolution for Deutsche Bank AG, India
9. Award Contracts for Building Renovation, Natural History Building, Urbana
10. Award Contract for Exterior Renovations, Krannert Center for Performing Arts, Urbana
11. Approve Project for Clinical Performance Center, College of Medicine, Chicago
12. Purchase Recommendations (Urbana: $9M for coal and its byproduct disposal)
14. Appointments to the Faculty, Administrative/Professional Staff and Intercollegiate Athletic Staff.

Prof. Salaita’s appointment appears in Resolution #14, page 23, line 43.

Chairman Kennedy then asked Chancellor Wise if she would like to make a statement. Chancellor Wise reasserted her support to the board of “our decision” that the University of Illinois not hire Prof. Salaita. President Easter then concurred, citing concerns of “polarization” and “bigotry” that could have resulted. Trustee Montgomery indicated that he supported Chancellor Wise but not this decision, that he had changed his previous position due to further consideration, and questioned specifically the relevance of Prof. Salaita’s tweets and the process by which his appointment was declined. Trustee Fitzgerald indicated his support of the decision to decline the Salaita appointment, citing the board’s duty to their constituents.

The roll call vote commenced. Resolutions 5-14 passed with the exception of the line item appointing Prof. Salaita explicitly called out by each Trustee, except Trustee Montgomery who approved all of the resolutions including #14 complete with the Salaita appointment. The student trustees, by statute, are not permitted to vote on some faculty appointments including the Salaita appointment and so no vote was recorded for them specifically on the Salaita appointment.

Further details on the meeting are available through video and audio recordings available online at http://www.bot.uillinois.edu/multimedia.

Respectfully Submitted,
John C. Hart
UNIVERSITY OF ILLINOIS
URBANA-CHAMPAIGN SENATE
University Senates Conference
(Final; Information)

UC.15.01  Report on the August 25, 2014 meeting of the University Senates Conference via Videoconference

The Conference membership list for 2014-15 can be found here: http://www.usc.uillinois.edu/membership.cfm

The agenda for this meeting can be found here: http://www.usc.uillinois.edu/documents

The Conference was joined by President Robert Easter, Vice-President of Academic Affairs Christophe Pierre, and Associate Chancellor Reginald Alston.

Conference members present: Don Chambers (chair), Shar Fadavi, Danilo Erricolo, Sandra DeGroote, Benet Deberry-Spence, Kouros Mohammadian, Jorge Villegas, Xiaoqing Li, Karl McDermott, William Maher, George Francis, Kim Graber, Nicholas Burbules, Gay Miller, Prasanta Kalita, Roy Campbell, Joyce Tolliver, Catherine Vincent (ex officio as chair of UIC senate)

MEETING WITH THE PRESIDENT AND VP PIERRE
The Conference discussed the role of the president of the University with President Easter and Vice-President Pierre. President Easter sees the role of president as largely external: the president is ultimately accountable for all things that go on within the university, but largely delegates internal matters to the vice-presidents and chancellors. On the other hand, the president is responsible to the Board and must also translate the views and needs of the university to legislators.

President Easter expressed the notion that ideally, the role of the president is to be the leader of the discussions on higher education in the state, and added that critical decisions must be made on higher education in the next few years. He said that the president of the University of Illinois must be at the center of those conversations.

In relationship to these conversations, the President mentioned that there was some interest in forming another AAU university in Illinois, and that we should encourage UIC to fulfill this role. The new president must also be engaged with the question of the impact of the state-wide trend of two-year institutions to serve more and more students. Regarding the relationship between the Board and faculty, the President mentioned that the Board plans to discuss its role at its January retreat.

The President and Vice-President Pierre discussed budgetary questions with the Conference, and stated that the projections for next year are similar to those made last year. We are expecting a 1.6% increase, split almost evenly between restricted and non-restricted funds. Funding for sponsored research is expected to decrease by about $20 million, even without considering the end of funding for Blue Waters. The President hopes for a salary program this year, although his desire is that we not increase tuition.

The Vice-President reported on the profile of the incoming freshman class, noting that student quality is higher than ever but that we seem to be a little below target enrollments. The University aims to increase financial aid next year by about $7 million next year, but if tuition is not raised, it will be a challenge to find these funds.

BUSINESS MEETING
Chair remarks: In his first meeting as Conference Chair during this academic year, Chair Donald Chambers (UIC) thanked the Conference for their confidence in him, and thanked immediate past Chair Jorge Villegas (UIS) for his leadership.
He noted that, during the 2012-13 academic year, the Conference asserted that it exists for general good of the University, adding that this upcoming year will likely also be contentious, and it will be necessary to remind ourselves of this principle. The Conference, he added, is the statutorily-constituted faculty advisory group to the president and to the Board. Chair Chambers then requested that suggestions for USC retreat topics be emailed to Secretary Sailor and to him.

**Statutes revision process:** Chair of the USC Statutes and Governance Committee Nicholas C. Burbules presented three proposed revisions to the Statutes originating in that committee. All proposals were approved by the full Conference, with one addition to the Statutes section on FAC to specify that members of any “academic or administrative” unit may approach the FAC. The Statutes Committee will continue its work on preparing all the proposed revisions for eventual consideration by the Senates later this semester and early in the spring 2015 semester.

A report was also given by Conference members serving on the Presidential search committee, which is reviewing candidate files now. The committee has set a target date of November 1 for the identification of the final candidate, and at this point cannot predict whether that target date will be met.

The Conference briefly discussed the situation with pension reform, noting that the attention of the courts is focused on changes to Tier One plans. Members unanimously passed a motion to go on record with a continuing statement of concern about the status of University pensions.

**Future conference guests:** Chair Chambers announced that Chris Kennedy, Chairman of the Board of Trustees, had agreed to attend the September meeting by phone. He added that he would like us to meet with the Chairman of the Board every other month, although we may meet also with other members of the Board. The Conference also decided to invite each of the chairs of the Board committees to USC meetings. We discussed meeting as well with University lobbyists in Washington.

**BOT Observer report:** Prof. De Groote (UIC) reported that the July Board meeting was short, with just a few informational presentations, including a campus update from Chancellor Allen-Meares (UIC), the annual USC report given by Prof. Villegas (UIS), and a report on the financial status of the hospital.

**Campus updates:** UIC: Prof. Vincent reported that faculty leaders have been in regular conversation with their chancellor regarding recent changes in two administrative positions, and that the UIC Senate is making sure the faculty voice is being heard. UIC now has a new interim provost designate, pending BOT approval.

UIS: The new chair of the UIS Senate is Jorge Villegas. Prof. Villegas reported that a Sept. 10 meeting had been scheduled by a group of faculty members who are attempting to organize a UIS faculty union.

UIUC: Prof. Campbell reported on discussion of the proposal for a new college of medicine and on the vigorous discussion regarding the non-appointment of a faculty member. He added that questions had been raised by this case about gaps in our governing documents regarding hiring processes.

Chair Chambers added that at the September 3 meeting of the BOT Health Affairs and Hospital committee, there would be a presentation by Chancellor Wise and also one by Dean Azar (dean of the UIC College of Medicine), both on UIUC’s proposal to establish a new college of medicine. He announced that UIUC had hired a consulting firm to provide a response to the Tripp-Umbach report, which reports on the feasibility of establishing a new college of medicine in Urbana.

**Committee updates:** Prof. Campbell reported that the USC Budget Committee would be concerned this fall with the ramifications of the potential sun-setting of the state income tax increase.

Respectfully submitted,

Joyce Tolliver, USC Liaison to the Senate