A regular meeting of the Senate Executive Committee (SEC) was called to order at 3:10 pm on Monday, February 27, 2017 in the Senate Conference Room, 232 English Building, with Chair Miller presiding.

1. **Introductions**

   Guests were introduced.

2. **Approval of Minutes**

   The minutes from January 23, 2017 were approved as distributed.

   The minutes from January 30, 2017 were approved as distributed.

3. **Chair’s Remarks**

   Chair Miller asked committee chairs to begin thinking about possible members to fill the annual committee vacancies. Miller also asked committee chairs to consider mentoring someone to take over as chair of the committee if s/he does not wish to continue as chair.

4. **Chancellor’s Remarks**

   Chancellor Jones introduced Interim Provost designate John Wilken. Jones noted that the search for a permanent Provost would continue to move forward with the intention to identify someone by the fall with an undetermined start date.

   Jones invited everyone to Krannert tomorrow at 3:30 pm for the public kick-off of the Sesquicentennial Celebration. There will be various groups performing and Jones will talk about the important things that have been done and the things we will continue to do.

   Jones announced that United Airlines will be added as a carrier at Willard Airport. This announcement comes after three years of working hard to get another service provider. Conversations about adding a third possible carrier will continue. There is also work being done to include at least one more non-stop flight, but this will take time.

   Jones thanked everyone on the Senate Committee on General University Policy (GUP) and the conversation that occurred about apparel with Native American images and other related issues. These are critically important issues and Jones hopes to continue meeting with appropriate committees as important issues come forward. Jones added that a better job of educating our entire community about issues like these and having critical conversations is important.
Jones commented that he hopes the University can move forward on the mascot issue, but that it must be student driven. There are multiple perspectives and moving forward needs to be in the best interest of the University.

5. Items Referred to Committee
   A. Financial Aid and Student Support Mechanisms
      Vice Chancellor Romano, as an ex officio member of the Senate Committee on Student Life (SL), noted that awareness is the first step in fighting hunger. Dawn Aubrey, Associated Director of Housing Dining Services, gave a presentation on this topic at a recent SL meeting. Food is donated through various mechanisms – Illini Fighting Hunger puts together shelf stable meals, support is given to local food pantries, and there is also the Emergency Dean Fund. The Emergency Dean Fund is donated funds for emergency financial assistance to students and supports emergencies due to various circumstances.

      President Killeen has signed the Presidents’ Commitment to Food & Nutrition Security. Jones noted that he signed as the President at his previous university. There could be an opportunity for the University of Illinois at Urbana-Champaign to host the next PUSH (Presidents United to Solve Hunger) conference.

      Student Life Chair Dressman solicited suggestions for future topics for the Student Life committee. Any suggested topic should be sent directly to Dressman.

   B. Winter Parking Courtesy Hours Change
      None.

   C. USC refers ST-72 back to AFT through USSP at UIUC
      Miller reported that ST-72, Revisions to the Statutes, Article X, Section 2 – Academic Freedom, was referred back to the Urbana Senate from the University Senates Conference (USC). The Senate Committee on University Statutes and Senate Procedures (USSP) will again work with the Senate Committee on Academic Freedom and Tenure (AFT) on the item. The original proposal proposed language about employment and free speech that goes beyond the law and is the area that pertains to the request for further review.

   D. Report on the GUP Discussion with the Chancellor about RS.17.02
      Burbules, Chair of the Senate Committee on General University Policy (GUP), reported on the discussion held about RS.17.02 (Resolution on Apparel with American Indian Imagery), the item referred to GUP by the SEC. The issue of apparel with insensitive images is a larger set of issues not just in the context of the unsupported Unofficial St. Patrick’s Day event. Campus leadership communications can be used to address these types of issues, but it might be best to handle it through student-to-student communications. Resolutions should only be used as a final course of action if all other attempted actions have failed.

      A couple of SEC members expressed concern that the issues need to be addressed individually and as a whole, but in a way that the importance of each individual issue is not lost. Jones wants to be sure the issues are being framed in a thoughtful and strategic way. And to be sure to create an environment in which people feel safe and protected.

6. New Business
   A. Updates from Budget Committee including the New Campus Budget Model
      Chair of the Senate Committee on the Budget, Michael LeRoy distributed documents related to the budget to SEC members. As the chair of the Budget committee, LeRoy served on the Campus Budgeting Reform Steering Committee. The steering committee also included other Senate representation, department chairs, and deans.

      The University plans to move to an RCM (responsibility centered management) budget model. The current incremental model is built on anticipating the funds that would be distributed to the University from the State of IL. The incremental model is a mix of adding and subtracting from year
to year. The RCM document* distributed is not from the Steering Committee, but from Arizona University. This document gives a listing of the guiding principles of an RCM model.

LeRoy also distributed the Campus Budgeting Reform Steering Committee charge letter*. The first two charges listed – “Assist in the development of a project management plan, including advising on major project elements, timeline, and milestones” and “Identify and recommend membership for work groups to carry out major project elements” – have been completed.

The subgroups that were formed include Tuition and Revenue Distribution, Facilities and Space Related Costs, Technology Costs, and Other Allocated Costs and Funding Public Goods. Membership of each subgroup was listed on the Subgroups document*.

RCM is a budget model that is prevalent on many campuses. Vice Provost for Budget and Resource Planning Paul Ellinger visited other campuses including Purdue University and reviewed the budget models at other peer institutions like the University of Michigan and the University of Minnesota. Purdue’s model that lacks shared governance is not appropriate for Illinois.

The RCM model shifts responsibility giving academic units much more control. The Strategic Plan is actually applied and not just put on a shelf. “How are we going to maximize revenue and manage costs?” and “How are we going to manage space and utilities?” are questions units have to respond to. The RCM model also incentivizes the entire enterprise in reducing costs.

With the RCM model, units pay for their space and their utilities. This is a way of better calibrating and changing behaviors. There are still some technology and maintenance issues that have to be shared.

An Inside Higher Ed article*(https://www.insidehighered.com/news/2010/12/13/budget) from 2010 lists pros and cons of RCM model that are still relevant and include the kinds of issues that Illinois has that others do as well. RCM is the best model for Illinois and it moves responsibility principally from the Provost level to the unit level. This is a decentralized model.

LeRoy addressed questions about transparency. The RCM model can answer questions like “Are we optimizing the use of this professor?” “How many students is he teaching?” and “Where is the money coming from to support the teaching?” because the RCM model will generate better data and more analytic data. Currently there are transparency issues because of a clunky data system, Banner, that cannot produce the numbers needed. Under the RCM system, data might show that we generate revenue 80 different ways, but 10 ways are the most productive.

There will be a need to tweak and modify as we transition to the RCM budget model. RCM and incremental were presented as mutually exclusive, but LeRoy thinks there could be some overlap.

LeRoy noted that the subgroups are just getting started and will be looking for feedback. Be sure to read the Eweek notices to look for how to interface with the subgroups.

B. COIA (Coalition on Intercollegiate Athletics) Bylaws

Matthew Wheeler, Faculty Athletic Representative (FAR) to the Big Ten Conference, voted against the distributed COIA bylaws document*. Originally, Illinois voted to join COIA on principle, but did not agree with all aspects of COIA. The bylaws were approved 18 to 7 with 7 abstentions. Only a majority of those present was needed to approve the bylaws amendments, not a majority of the 64 members. COIA did not give the senates a chance to properly review the proposed changes to the bylaws. COIA approved the bylaws and then proceeded to amend the bylaws under the new bylaws rules. Wheeler plans to submit amendments to the newly revised bylaws, but has also asked that GUP and USSP review the document and make additional recommendations. Hearing no objections, the item was referred to GUP and USSP for additional feedback to be provided by the end of the academic year.
C. University of Illinois Statement on Research, Diversity, and Freedom
Oberdeck (Chair of the Senate Committee on Equal Opportunity and Inclusion) and Steinberg (Chair of AFT) have both had discussions on the topics of research, diversity, and freedom with various faculty members. Steinberg and Oberdeck collaborated on the distributed statement* and presented the document to their respective committees. The intention is to create a statement that can be presented to the Senate for endorsement.

Burbules agreed with the underlying values, but thought the statement could be revised to make a more effective and stronger statement. Burbules offered to work with Oberdeck and Steinberg to further develop the statement document.

After a short discussion, Maher made a motion to refer the statement to a subcommittee comprised of Burbules, Oberdeck, and Steinberg. The motion was seconded and approved with the directive to report back to the SEC at the next regular SEC meeting.

D. Setting of the March 6 Senate Agenda
An Emergency Preparedness presentation by Lt. Short and Chief Christensen was added to the agenda. The presentation will be similar to the one presented at the previous SEC meeting by Lt. Short and Chief Christensen.

The March 6 Senate agenda was approved as amended.

7. Announcements/Verbal Reports for Information
   A. Urbana Senate Observer – March 15, 2017 Board of Trustees (BOT) Meeting in Urbana
      Harley Johnson will serve as the Urbana Senate Observer at the March 15 BOT meeting.

8. Adjournment
   The meeting was adjourned at 5:00 pm.

   Jenny Roether
   Senate Clerk

*Filed with the Senate Clerk and incorporated by reference in these minutes.