

APPROVED BY SENATE
03/04/2019



Proposal to the Senate Committee on Educational Policy for the Creation of a New Unit of Research or Public Service

TITLE OF PROPOSED UNIT: Illinois Global Institute

SPONSOR: Professor Jerry Dávila, Lemann Chair in Brazilian History, Executive Director, International Area Studies Centers and Thematic Programs, 217-300-0390, jdavila@illinois.edu

COLLEGE CONTACT: Associate Dean David Tewksbury, College of Liberal Arts and Sciences, 217-333-1350, tewksbur@illinois.edu

PROPOSED STATUS:

This is a proposal for Phase 1 Temporary status for the Illinois Global Institute (hereafter IGI, the Institute). The IGI is a new campus unit being created to house UIUC’s International Area Studies Centers and Thematic Programs. These ten centers and programs (hereafter the Units) are currently housed in different campus units – six within the College of Liberal Arts and Sciences (LAS) and four within Illinois International Programs (IIP). The Institute will be created in LAS and will bring all ten Units together to be housed within it. The Institute will create new opportunities for coordination between the Units, provide their administrative support services, and contribute to UIUC’s goals of educating global citizens, internationalizing the curriculum and promoting global research collaboration.

DESCRIPTION OF THE CHARTER:

Overview and Mission

The IGI will house the existing ten Units (who have a combined staff of 46, including faculty with administrative appointments as directors, academic professionals, instructors, and civil service employees) currently split between LAS and IIP, as noted above. These Units are:

Units currently housed in IIP	Units currently housed in LAS
Program for Women and Gender in Global Perspectives (WGGP)	Center for African Studies (CAS)
Program in Arms Control & Domestic and International Security (ACDIS)	Center for East Asian and Pacific Studies (CEAPS)
European Union Center (EUC)	Center for Latin American and Caribbean Studies (CLACS)
Center for Global Studies (CGS)	Lemann Institute for Brazilian Studies (LIBS)*
	Center for South Asian and Middle Eastern Studies (CSAMES)
	Russian, Eastern European, and Eurasian Center (REEEC)

**In a separate proposal to the Senate Committee on Educational Policy, the Lemann Institute will seek to change its name to Lemann Center for Brazilian Studies in order to disambiguate it from the new Global Institute.*

The Illinois Global Institute (IGI) will strengthen UIUC's capacity to conduct research and teaching with international dimensions in four significant ways: 1) the IGI will provide an organizational home and stable business operations structure for the ten International Area Studies Centers and Thematic Programs (the Units); 2) the IGI will foster cross-campus connections in international research and teaching; 3) It will raise the visibility of international research, collaboration and instruction; and 4) the IGI will pursue new efforts in grant development and advancement in support of these areas. The immediate organizational and operational needs of the Units (1) are addressed by establishing the IGI, which in turn creates the opportunities to achieve these other aims (2, 3 and 4).

This Institute was a recommendation of the 2017-18 Task Force on Area Centers and Thematic Programs, comprised of current and former Unit directors. The Task Force was empaneled by the Vice Provost for International Affairs and Global Strategies and the LAS Executive Associate Dean, and was charged with defining an organizational structure for the Units that would be a prominent hub for global, area, and thematic studies and would better serve faculty, students and the community, pursuing UIUC's commitment to global impact.

The timing of the creation of the IGI results from the immediate need to create a new business operations structure to support the Units. The six Units housed in LAS and the four units housed in IIP have relied upon a shared business services office in Illinois International Programs (IIP). In December 2017, IIP communicated its intention to end its support of the six Units housed in LAS in the areas of business operations, human resources, grant management, as well as the preparation of new grant proposals, including the Department of Education Title VI Area Studies National Resource Centers and Foreign Language and Area Studies (FLAS) programs that are the major funding source for many of the Units. The IGI will take on administrative support for the Units previously provided by IIP, with the aim of becoming the reference unit at UIUC for administrative services in support of international research.

The ten Units will continue to pursue their respective missions in research, teaching and engagement, while gaining a shared organizational home, administrative support, and the capacity of the Institute to expand communications and collaboration. With the exception of one graduate minor housed in the School of Social Work, all of the academic programs of the Units are housed within LAS. All academic programs, whether in LAS or Social Work, will remain in their current homes.

Among the Units are Area Studies Centers with a long and distinguished history on our campus, with the research and teaching they foster in many cases having roots in the formative years of the university. To sustain this campus role, while the Institute will be housed in LAS, its budget will be allocated by the Office of the Provost, who will be consulted on Institute initiatives. The Units' successes in grant development, and the establishment of endowments to support their programs, create a lasting need for the leadership and logistical support the Institute will provide.

Proposed Time Period

This proposal requests Phase 1 Temporary Status for a period of five years (AY 2019-2020 through AY 2023-2024).

The proposal was drafted in Fall 2018 with the collaboration of the Area Studies Centers and Thematic Programs' Faculty Directors and Associate Directors. It circulated in draft form to the executive committees and advisory boards of the Units following their respective bylaws, and suggestions for revision from the members of the committees and boards were incorporated in the proposal. The proposal was endorsed by the executive committees and boards of the ten Units. This process will continue in the Phase 1 Temporary Status period. The Units will conduct a self-study of their programs and the IGI will invite an external review committee comprised of directors of comparable institutes at public research universities to campus in Fall 2019. Based on this work the IGI and Units will develop a strategic plan in Spring 2020 that will consider ways to strengthen the educational, research and community programs of the Units. This planning process will include consultation with campus stakeholders including affiliated faculty of the Units.

Among the questions the planning process will consider are: coordination between programs of study among the Units or the development of programs of study in collaboration with other campus units; strategies for advancement and revenue generation that will provide stability and allow growth; and steps to expand UIUC's international engagement in research and teaching. The Phase 1 proposal creates the structure and context for this process. The outcomes of this process will be reflected in a proposal for Phase 2 permanent status, to be submitted in Fall 2022.

Strategic Alignment

Each of the Units pursue varied research, teaching, public service and outreach activities. These interdisciplinary activities are also closely connected to and engaged in supporting research and teaching in world areas and themes across UIUC, with a particularly intense role in supporting graduate training through fellowships for language study. The Units are also significant agents of grant development and institutional advancement for their areas. Indeed, the Units are the major grant and advancement arm for global interdisciplinary research at UIUC, securing between 2006 and 2017 in excess of \$55 million in grants and gifts, with the substantial majority of that income passing through to academic departments, faculty and students.

Many of these Units that will comprise the Institute are national leaders in their fields. Some Units have existed at UIUC for over 50 years, while others reflect more recent campus investments in diverse areas of global engagement. The Institute will fulfill three goals long held by the Units: (1) increase the focus upon global contexts of critical questions in research and teaching at UIUC; (2) raise the visibility of international research and collaboration at UIUC; and (3) expand efforts in grant development and advancement to enhance UIUC's capacity for global research, teaching and collaboration.

One of UIUC's eight areas of distinction identified in the 2013-16 Strategic Plan is its global impact. The establishment of the Illinois Global Institute is a significant contribution to sustaining and advancing UIUC's distinction in this area by creating new synergies, efficiencies, and visibility for the units at the core of UIUC's leadership as a global research university. First, the Institute creates a stable and effective administrative and organizational structure for UIUC's

International Area Studies Centers and Thematic Programs by developing a business operations platform whose mission will be to become the campus reference for supporting the international dimensions of our research and teaching. A second outcome results in the synergies generated by creating a shared home for the Units. Each Unit individually pursues a mission to foster research, teaching and collaboration in their respective areas of the globe, or with the global themes they engage. The Units and their affiliated faculty and students do this with rare distinction – their national and international renown contribute to UIUC’s standing as an institution with a global impact. Together, in the context of the Institute, the Units become the State of Illinois’ most extensive and outstanding global gateway by building connections, nurturing understanding, advancing research, and creating learning opportunities with a global reach.

JUSTIFICATION:

In its campus-wide reach, consolidated in and administered through LAS, the Institute will create a more secure and integrated basis for the ongoing work of the Units and enable them to enhance their relationships with other campus units. Within the Institute, the new shared administrative services will address the manifold needs of the ten Units, each of which has different sources and combinations of income, structures and programming, as well as diverse partnerships. In fulfilling these needs, the Institute will manage business operations that support international activities that include grants, expenses, salaries and agreements between UIUC and foreign institutions and individuals.

The Units have not previously had the capacity to engage in structured coordination. The Institute will sustain this coordination between the Units as they engage with emerging themes of global importance through shared programming, advancement, and grant development. With its new capacity for communications it will make the extraordinary international work of our faculty and students more visible as one of UIUC’s areas of distinction and to bring it into dialogue with diverse communities in the state.

PROPOSED STRUCTURE:

The Institute will be a unit of the College of Liberal Arts and Sciences. The Executive Director of the Institute will report to the Dean of LAS, with dotted-line reporting to the Provost. The reporting line of the Institute to LAS provides the primary context for strategic planning, academic accreditation, budget planning, personnel decisions, advancement, governance areas, and assessment and evaluation of the Institute and its Executive Director. The dotted-line reporting to the Provost provides an additional context for strategic planning, budget planning and advancement.

The Institute’s Executive Director, who will retain their faculty line in their home department, will be chosen from among UIUC tenure-stream faculty with experience in leadership within the Units, in consultation with the Dean of LAS. The Executive Director provides administrative leadership, strategic direction, and overall oversight for the International Area Studies Centers and Thematic Programs housed in the Institute, ensuring cohesion between Unit operations and University policies and procedures. The major duties of the Executive Director include responsibility for oversight of the administrative budget for the Institute and its Units; oversight of business operations, human resource functions, and grant administration needs for the Units;

and implementation of budgetary decisions, educational and research policy. The Executive Director will serve as the primary Institute representative to UIUC and extramural constituencies, including coordination with LAS, IIP, and in collaboration with other colleges, schools, and units.

The Executive Director will be responsible for organizing efforts in the Institute, including the formation of a governance framework that describes policies and procedures for associated personnel, including specialized faculty; memoranda of understanding for collaboration with Campus units; budget planning; and review of the Units. As part of the organizational efforts, the Executive Director will work in coordination with Unit Directors to develop a strategic plan for the Institute and the Units which aligns itself with the University's strategic plan and is informed and guided by input received from a self-study of the Units, and an external evaluation to be conducted by an appropriately constituted advisory group of faculty and administrators from peer universities with a record of excellence in global, international and area studies. The Executive Director will also raise the visibility of the Units, promote educational and research relationships, and develop a vision and a roadmap for advancement and foundations relations in support of the Institute and its Units.

The Institute's administrative office will be headed by an Assistant Director (professional civil service rank) who will supervise staff effort in areas such as business affairs, human resources, communications, management of grants and contracts and office support.

Decisions pertaining to Units' curricula and course instruction, research support, programming and events, grant development, advancement, budgeting, staffing, outreach and visiting scholar programs, and other activities will remain the purview of individual Units. For Units moving from IIP to the Institute, the Director's reporting line will change from the IIP Vice Provost for International Affairs and Global Strategies to the Institute Executive Director. For Units moving within LAS to the new Institute, the Director's reporting line will change from the Dean of LAS to the Institute Executive Director.

The Executive Director will be appointed by the Provost in consultation with the Dean of LAS and the Directors of the Units, for a term that will typically be five years. Unit Directors will be appointed by the Executive Director, in consultation with the respective Unit's executive committee or advisory board, and in consultation with the designated Director's College or School Dean.

A Senior Business Operations Manager with experience with grant and contract administration will provide grant management and advice on grant proposal development.

Because the Institute will provide administrative support for the Units which will no longer be provided by other campus units, five new staff positions will be created within the Institute:

- Senior Business Operations Manager (1 FTE), who will manage the Unit's grants and contracts and provide overall supervision to the administrative staff of the IGI;
- Accounting Associate, (1 FTE), responsible for the budget of the Institute as well as business operations support for the Units;

- Human Resources Associate, (1 FTE), responsible for Units’ human resources needs both for core staff and for visiting scholars, and student appointments, as well as supporting Units with student grant awards;
- Communications Coordinator, (1 FTE), responsible for developing and maintaining public communications around Institute and Units initiatives, as well as campus-wide activities in international research and collaboration;
- Office Support Specialist, (0.5 FTE), responsible for supporting Institute operations around scheduling, greeting visitors and responding to telephone and email inquiries, and support of the Executive Director with administrative projects.

Funding for the staffing of each of these positions is provided in the Provost’s budget allocation for the Institute.

ACADEMIC IMPLICATIONS:

Structure of Director Appointments

The Executive Director and the ten Directors of the Units are tenure stream faculty members who will be provided administrative stipends for the leadership of their unit. There are no tenure-stream faculty with lines in the Institute or the Units.

Contributions to Academic Programs:

The constituent Units who offer courses and curricula will continue to maintain these. Undergraduate and graduate programs offered by Units are managed and advised by academic professional Associate Directors or Academic Coordinators who hold terminal degrees. Some courses in those programs are taught by Associate Directors or Academic Coordinators, as well as, in the Center for Latin American and Caribbean Studies, a specialized faculty member who offers Quechua language instruction. The following table outlines which Units offer individual undergraduate or graduate courses (6 of 10), majors or minors (7 of 10) or certificates (2 of 10). As outlined below, all Units except CEAPS and LIBS make contributions to the curriculum.

	Undergrad courses	Undergrad major	Undergrad minor	Undergrad certificate	Grad courses	Grad minor	MA program
ACDIS				X			
CAS	X (3)		X		X (2)	X	X
CEAPS							
EUC	X (4)	X	X		X (4)	X	X (3)
CGS	X	X	X		X (2)	X	X (2)
CLACS	X (5)	X	X		X (3)	X	X
LIBS							
REEEC	X (4)	X	X		X (2)	X	X
CSAMES			X (2)			X	X

WGGP				X	X	X	
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NB: Numbers in parentheses refer to the number of courses controlled by the respective Unit.

Impact on Other Units:

Rather than depending on resources from other units, the Institute and its Units make a variety of significant contributions to UIUC academic programs. Notably, successful applications to the Federal Title VI program result in major support to less-commonly taught languages. In the 2018-22 Title VI cycle, Foreign Language and Area Studies (FLAS) institutional support payments bring approximately \$1.6M in the form of instructor, course support to students, and institutional support for languages and linguistics. In academic departments, funding is a crucial support for graduate programs: FLAS fellowships provide year-long graduate fellowships as well as summer fellowships for intensive study, both of which aid in recruiting leading top applicants with international interests. Title VI funds also support faculty research and conference travel, as well as planning trips for faculty-led study-abroad courses.

Beyond Title VI and FLAS, the Units support research and academic efforts across UIUC through other grants and endowment income. This includes the REEEC U.S. Department of State Title VIII grant for its Summer Research and Open Research Laboratories, which brings scholars from around the world to the University Library, the EUC’s Jean Monnet Centre of Excellence Grant, funded by the European Union, which supports teaching and research on European integration and transatlantic perspectives, CLACS’ Tinker grant supporting graduate student seed research, a WGGP endowment supporting graduate fellowships and student research in women and gender studies, and the LIBS endowment supporting student and faculty research in Brazilian Studies.

UIUC’s academic programs are also enhanced by the many cross-campus and interdisciplinary lectures and roundtable discussions; visiting professors and speakers; workshops; and conferences, symposia and film series that are funded, organized and promoted by the Institute’s constituent Units. The Units’ grant and gift income additionally contribute critical co-sponsorships undergirding a wide variety of programming organized by academic departments and other campus units.

BUDGET AND FUNDING STRATEGY:

In establishing the Institute’s administrative offices, the Institute will assume responsibility for the services currently provided by Illinois International Programs and absorb of some roles currently sustained by LAS in the Units oversight and in communications. However, setting up the Institute will require, on a temporary basis, increased IT and training for new staff. It will also require F&S assistance to reconfigure offices and shared conference room space within the International Studies Building. These startup costs are budgeted at \$50,000. Ongoing operating expenses are funded by the Office of the Provost.

Recurring (annual) operating expenses for the Institute:

Salary costs for Institute administrative staff:	
Executive Director	\$ 24,145
(Administrative stipend & summer salary)	

Senior Business Operations Manager (1 FTE)	\$ 70,000
Accounting Associate (1 FTE)	\$ 50,000
Human Resources Associate (1 FTE)	\$ 48,000
Communications Coordinator (1 FTE)	\$ 50,000
Office Support Specialist (0.5 FTE)	\$ 15,000
Subtotal:	\$257,500

Operations and Programming:	
Institute Programming	\$140,000
Executive Office Travel and Discretionary	\$ 10,000
Subtotal:	\$150,000

Graduate Fellowship Funding:	
Global South Language Fellowship (Eight fellowships awarded per year)	\$150,000
Total:	\$557,500

Separate from this are the Units' existing budgets, each based upon their specific combinations of state, grant and gift funds, which remain unchanged by the creation of the Institute. These budgets combined for AY 2018 are approximately \$3.9 million:

Grant Funded (Title VI and other):	\$1,600,000
State Funds:	\$1,430,000
Endowment Income:	\$ 850,000
Total:	\$3,880,000

The recurring expenses for the Institute are funded by the Office of the Provost. The annual budget plan for the Institute, and those of the Units housed in it, are developed in consultation with LAS and submitted to the Office of the Provost, which makes a budget allocation for the Institute and the Units.

The Units will continue to be supported through their grant, gift, and state funds, which vary by Unit. The IGI Executive Director will work with Unit Directors to develop the annual proposal for state budget funds, which will be allocated to the IGI and the Units by the Office of the Provost.

The Institute expenses related to administrative support for Units' business operations are likely to remain dependent on budget allocation from the Office of the Provost. Expenses with programming and fellowships can be offset over time through advancement initiatives by the Institute and by the Units, as well as grant development by the Units. Units submitting grant proposals will be encouraged to include budget items that will help sustain the IGI.

OUTCOMES:

Assessment

The Institute will conduct assessment of its impact through the evaluation of the aggregate contributions of the Units to UIUC's research, teaching, and engagement missions. Measures will focus on the Institute's ability to (a) provide transformative learning experiences; (b) make a visible societal impact; and (c) foster scholarship and innovation. Each Unit currently engages in ongoing and longterm evaluation of impact, and these practices will be integrated into the Institute's ongoing processes for demonstrating quality and effectiveness. This evaluation involves regular program review, including an external evaluation and the development of a strategic plan facilitating coordination between the Units, as well as advancement and grant development.

Administrative outcomes

The Institute will develop an effective capacity to support the Units in business operations including financial transactions, budget planning and management, human resources, and the structuring and execution of grant awards.

Oversight for Assessment

The IGI will establish an internal advisory board that will include representation by both Unit faculty Directors and Unit Associate Directors. The advisory board will be elected by the Unit Directors and Associate Directors. The advisory board will meet at least twice per semester, and its activities will include consultation around Institute planning and operations as well as coordination among the Units.

CLEARANCES:

A letter of support from the unit to which the proposed unit will directly report must be included.

(Clearances should include signatures and dates of approval. **These signatures must appear on a separate sheet.** If multiple departments or colleges are sponsoring the proposal, please add the appropriate signature lines below.)

 _____ Unit Representative	11/27/18 _____ Date:
 _____ College Representative	12-10-2018 _____ Date:
 _____ Illinois International Programs Representative	12/11/18 _____ Date:

February 4, 2019

Professor Gay Miller, Chair
Educational Policy Committee
Office of the Senate
228 English Building
MC 461

Dear Professor Miller,

This letter endorses the proposal to establish the Illinois Global Institute and to transfer the ten units that comprise the International Area Studies Centers and Thematic Programs into the new Institute. The Global Institute will strengthen the centers and contribute to an expanded mission in supporting international research, teaching and engagement on campus.

Recognizing both the roots of area studies within the humanities and social sciences and the campus-wide reach of the centers and programs today, the Global Institute will be housed in the College of Liberal Arts and Sciences but will have dotted-line reporting to the Provost. The reporting line to the Provost will be particularly significant for annual budget planning and to support university-wide activities by the Global Institute in such areas as advancement and grant development. This office will provide support for the IGI's business operations staff, programming and language fellowships, as described in the proposal.

We are excited about the role the Global Institute will have in enhancing global research and teaching at the University of Illinois.

Sincerely,

Andreas C. Cangellaris
Vice Chancellor for Academic Affairs and ProvostReitumetse Obakeng Mabokela
Vice Provost for International Affairs and Global Strategies

c: Feng Sheng Hu, Dean, College of Liberal Arts and Sciences

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COLLEGE OF LIBERAL ARTS & SCIENCES

Center for African Studies
210 International Studies Building, MC-485
910 S. Fifth St.
Champaign, IL 61820

4 November 2018

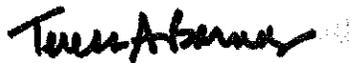
Prof. Jerry Davila
Executive Director
"Illinois Global Institute"
University of Illinois Urbana-Champaign

Dear Jerry,

As Director of the Center for African Studies, I would like to report on the discussions held with our 2018-19 Advisory Committee on November 1. The main item on our agenda was a discussion about the draft proposal for the establishment of the Illinois Global Institute (IGI). I am happy to report that the Advisory Committee unanimously endorsed the proposal.

CAS looks forward to working with you, university leadership and our colleagues in the other Centers to establish the IGI.

With best regards,



Teresa Barnes
Director, Center for African Studies
Associate Professor, Departments of History, and Gender/Women's Studies

Email: tbarnes2@illinois.edu

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Center for East Asian
& Pacific Studies

1 November 2018

Professor Jerry Davila
Executive Director
"Illinois Global Institute"
University of Illinois at Urbana-Champaign

Re: The IGI proposal

Dear Jerry,

I have discussed the proposal for establishing the "Illinois Global Institute" with the Center for East Asian & Pacific Studies (CEAPS) Advisory Board via an e-discussion. In principle, we support the plans for setting up the proposed IGI after our board discussion. We look forward to seeing the establishment of the Illinois Global Institute.

Best regards,



Tim Liao
Professor & Director
Center for East Asian & Pacific Studies
University of Illinois at Urbana-Champaign



COLLEGE OF LIBERAL ARTS & SCIENCES

Center for Latin American & Caribbean Studies
201 International Studies Building, MC-481
910 S. Fifth St.
Champaign, IL 61820-6216

November 2, 2018

Committee on Educational Policy
Faculty Senate
University of Illinois at Urbana-Champaign

Dear Colleagues,

I am writing on behalf of the Center for Latin American and Caribbean Studies (CLACS) to express our support for the proposal before the Senate Committee on Educational Policy to establish the Illinois Global Institute (IGI) as a new campus unit. That support includes the unanimous endorsement of the proposal by the CLACS Executive Committee comprising faculty from multiple colleges across our campus.

Since its founding in 1963, CLACS has made the University of Illinois a national leader in the field of Latin American Studies, supporting faculty and student research, organizing academic programming and community engagement, developing an internationally renowned program in Quechua language studies, and housing an undergraduate and a master's degree program. In recent years, CLACS has benefitted from informal collaborations with other UIUC area studies centers and with global and related thematic centers on our campus. The IGI proposal builds upon those collaborative relations. It will provide a much-needed structure that enables administrative and budgetary efficiencies. It also will serve as a vital twenty-first century framework for the scholarly challenges of understanding and engaging with complex social, economic and political processes that are always inextricably at once global, regional, and local. The IGI has the potential to sustain and enhance Illinois' leadership in Latin American Studies and in Global and International Studies more broadly.

For these reasons we support the IGI proposal.

If I can provide you with more information about the CLACS endorsement of this proposal, please let me know.

Sincerely,

A handwritten signature in black ink, appearing to read 'Andrew Orta'.

Andrew Orta
Acting Director



COLLEGE OF LIBERAL ARTS & SCIENCES

The Lemann Institute for Brazilian Studies
201 International Studies Building, MC-481
910 S. Fifth St.
Champaign, IL 61820

November 2, 2018

The Lemann Institute for Brazilian Studies Faculty Advisory Board met on October 31, 2018 to discuss the proposal for the creation of the new Illinois Global Institute. Since the Director of the Lemann Institute serves concurrently as the Executive Director of the International Area Studies Centers and Thematic Programs, Lemann Institute Associate Director John Karam led the discussion of the proposal and called the vote on its approval. The members of the Lemann Institute Faculty Advisory Board unanimously and enthusiastically endorsed the proposal to establish the Illinois Global Institute.

Sincerely,

A handwritten signature in black ink that reads 'Jerry Davila'.

Jerry Davila
Director, Lemann Institute for Brazilian Studies
Lemann Chair in Brazilian History

A handwritten signature in black ink that reads 'John Karam'.

John Karam
Associate Director, Lemann Institute for Brazilian Studies
Associate Professor, Department of Spanish & Portuguese



UNIVERSITY OF ILLINOIS
at Urbana-Champaign

Center for South Asian and Middle Eastern Studies

221 International Studies Building, MC-489

910 South Fifth Street

Champaign, IL 61820, USA

Website: www.csames.illinois.edu

Phone: (217) 244-7331; Fax: (217) 265-6399

Date: November 5, 2018

To: Jerry Davila

From: Hadi Salehi Esfahani

Dear Jerry,

CSAMES Executive Committee met on Monday October 29, 2018, and discussed the proposal for the new unit being formed to bring all global thematic and areas studies centers under a common organizational umbrella. The Committee was unanimously in favor of the reorganization and CSAMES's move into the new unit.

Kindest regards,

A handwritten signature in black ink that reads "Hadi S. Esfahani".

Hadi Salehi Esfahani

Director, Center for South Asian and Middle Eastern Studies

Professor, Departments of Economics and Business Administration



COLLEGE OF LIBERAL ARTS & SCIENCES

Russian, East European & Eurasian Center
104 International Studies Building, MC-487
910 S. Fifth St.
Champaign, IL 61820-6216

2 November 2018

Dr. Jerry Davila
Lemann Chair in Brazilian History
Executive Director, International Area Studies Centers and Thematic Programs
300 International Studies Building, MC-481
University of Illinois, Urbana-Champaign

Dear Professor Davila:

I am writing to affirm, in the strongest possible terms, the Russian, East European, and Eurasian Center's enthusiastic support for your proposal to create the Illinois Global Institute (IGI), which would serve as the new institutional home for the ten International Area Studies Centers and Thematic Programs currently associated with the College of Liberal Arts and Sciences and Illinois International Programs. At its meeting on October 26, 2018, the six members of the REEEC Executive Committee voted unanimously to endorse the proposal. The Committee, which includes two former REEEC directors in addition to myself, views the foundation of the IGI as an exceptionally positive and long-awaited step forward that will enhance both the Centers' ability to acquire external support in the form of major grants and advancement initiatives, and the visibility and impact of the Centers'—and indeed, the University's—engagement with issues and developments of global import and urgency, both on campus and within the broader public.

We greatly look forward to working with you to establish this essential new Institute.

Sincerely yours,

A handwritten signature in cursive script that reads "Donna A. Buchanan".

Donna A. Buchanan
Professor of Musicology and Anthropology
Acting Director, Russian, East European, and Eurasian Center



ILLINOIS INTERNATIONAL PROGRAMS

Women & Gender in Global Perspectives Program
346 Armory Building, MC-501
505 E. Armory Ave.
Champaign, IL 61820-6241 USA

Jerry Dávila
Executive Director
International Area Studies Centers and Thematic Programs
University of Illinois
201 International Studies Building
Champaign, IL 61820

October 29, 2018

Dear Jerry,

The WGGP Executive Committee met on October 29, 2018 to discuss and vote on the proposal for the creation of a new unit, Illinois Global Institute (IGI), which would house WGGP along with other area and thematic centers.

I am very happy to report that the WGGP Executive Committee voted unanimously in full support of the proposal.

Best,
Colleen

Colleen Murphy
Professor of Law, Philosophy & Political Science
Director, Women and Gender in Global Perspectives (WGGP) Program
University of Illinois at Urbana-Champaign



ILLINOIS INTERNATIONAL PROGRAMS

Program in Arms Control & Domestic & International Security
350 Armory Building, MC-533
505 E. Armory Ave.
Champaign, IL 61820-7668 USA

Professor Jerry Dávila
Lemann Chair in Brazilian History
Executive Director, International Area Studies Centers and Thematic Programs
300 International Studies Building, MC-481

Urbana, November 5th, 2018

Subject: ACDIS support for the proposal to create a new unit of research or public service, the Illinois Global Institute (IGI), to be submitted the Senate Committee on Educational Policy.

Dear Professor Dávila,

the Program in Arms Control & International and Domestic Security at UIUC supports the proposal to form the "Illinois Global Institute (IGI). ACDIS support was established by a vote among the 15 ACDIS core faculty. Ten votes were in support, one was opposed, and four members did not cast a vote. The voting core faculty included:

Steven R. Blanke – Microbiology
Hadi Salehi Esfahani – Economics
Angela Di Fulvio – Nuclear, Plasma, and Radiological Engineering
Carol S. Leff – Political Science
Matthias Grosse Perdekamp – Physics
Frederick K. Lamb – Physics and Astronomy
John A. Lynn – History
Colleen Murphy – Philosophy and Law
William R. Roy – Nuclear, Plasma, and Radiological Engineering
Clifford E. Singer – Nuclear, Plasma, and Radiological Engineering
John Vasquez – Political Science
Timothy Wedig – Global Studies
Lesley Wexler – Law
Brenda Wilson – Microbiology
Matthew S. Winters – Political Science

ACDIS expects significant synergy effects from the Illinois Global Institute in coordinating teaching and research at UIUC related to emerging themes of global importance. We are looking forward to collaborating closely with other IGI centers in teaching, research, advancement and grant development!

Sincerely,

Matthias Grosse Perdekamp - ACDIS Director (acting)



ILLINOIS INTERNATIONAL PROGRAMS

European Union Center
328 International Studies Building, MC-429
910 S. Fifth St.
Champaign, IL 61820 USA

October 31, 2018

Dear Jerry,

The European Union Center's Executive Committee met on October 31, 2018. The committee voted and approved the proposal for the Illinois Global Institute for the purpose of administrative efficiency, pending further discussion and agreement on substantive issues regarding academic collaboration, coordination, and budget allocation and responsibilities within the Institute.

Warm regards,

A handwritten signature in black ink, appearing to read 'Carla Santos'.

Carla Santos
Director
European Union Center

c: Zsuzsanna Fagyal, French & Italian
Barbara Hancin-Bhatt, LAS Global Studies
Konstantinos Kourtikakis, Political Science
Peter Kuchinke, Education Policy, Organization & Leadership
Carol Leff, Political Science
Ben Lough, Social Work
Robert Pahre, Political Science
Emanuel Rota, French & Italian
Lynne Rudasill, Library Administration



ILLINOIS INTERNATIONAL PROGRAMS

Center for Global Studies
303 International Studies Building, MC-910
910 S. Fifth St.
Champaign, IL 61820 USA

November 2, 2018

Professor Jerry Davila
Interim Executive Director, Area Studies Centers and Thematic Programs
Lemann Chair in Brazilian History
University of Illinois at Urbana-Champaign
201 International Studies Building
910 S. Fifth Street
Champaign, Illinois 61820

Dear Jerry,

The Center for Global Studies Advisory Committee met on November 1st, 2018 to discuss the proposal to form the Illinois Global Institute. The committee consists of faculty from the College of Education, College of Law, University Library, College of Liberal Arts and Sciences, College of Agricultural and Consumer Sciences, College of Engineering, and College of Fine and Applied Arts. The CGS Advisory Committee unanimously approved the formation of the institute and the structural reorganization that would place the Institute under the College of Liberal Arts and Sciences with Institute and Center funding coming directly from the Office of the Provost. The committee supports an institute application that upholds CGS' broad all-campus focused mission.

Sincerely,


Steve Witt
Director, Center for Global Studies
Head, International and Area Studies Library
Associate Professor

Center for Global Studies Advisory Committee:

Rakesh Bhatt, Professor, Linguistics
Zsuzsa Gille, Professor, Sociology
Linda Herrera, Professor, Education
Patrick Keenan, Professor, College of Law
Kenneth Long, MD/PhD Fellow, Bioengineering
Robert McKim, Professor, Religion
Faranak Miraftab, Professor, Urban & Regional Planning

Lynne Rudasill, Professor, University Library
Helaine Silverman, Professor, Anthropology
Cliff Singer, Professor, Nuclear, Plasma & Radiological Engineering
Donna Tonini, PhD., *ex officio*, Assoc. Dir., Center for Global Studies
Alex Winter-Nelson, Professor, Agricultural & Consumer Economics
Steve Witt, Assoc. Prof., *ex officio*, Dir., Center for Global Studies