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**Proposal to the Senate Committee on Educational Policy for the Creation of a New Unit of Research or Public Service (includes Centers and Institutes)**

**TITLE OF PROPOSED UNIT:** Lemann Center for Brazilian Studies

**SPONSOR:** Professor Mary Arends-Kuenning, Interim Director of the Lemann Institute for Brazilian Studies, 217-333-0753, [marends@illinois.edu](mailto:marends@illinois.edu)

**COLLEGE CONTACT:** Executive Associate Dean David Tewksbury, College of Liberal Arts and Sciences, 217-333-1350, [tewksbur@illinois.edu](mailto:tewksbur@illinois.edu)

**PROPOSED STATUS:**

Created with Phase 1 Temporary Status in 2009 as the Lemann Institute for Brazilian Studies (LIBS), the unit seeks Phase 2 Permanent Status under the revised name Lemann Center for Brazilian Studies (LCBS), hereafter LIBS/LCBS.

The Lemann Institute for Brazilian Studies was established through an endowment gift by Brazilian entrepreneur and philanthropist Jorge Paulo Lemann. The endowment provides annual income which supports the unit's administration and its programming. The income from the permanent endowment allows the LIBS/LCBS to perform a campus-wide mission of supporting research in Brazilian Studies, research collaboration between UIUC faculty and collaborators in Brazil, graduate student research support, undergraduate study in Brazil, scholarships for Brazilian students to attend UIUC, and programming in Brazilian Studies. In recent years, the LIBS/LCBS has increased its capacity in these areas through a new endowment gift, income from an annual charitable fund, as well as grants and cost-matching awards from the Brazilian Federal Government, São Paulo Research Foundation and the Lemann Foundation.

The revision of the unit's name to the Lemann Center for Brazilian Studies coincides with its move – along with other international area studies centers and thematic programs – into a new Illinois Global Institute (IGI), a separate proposal for which has been submitted to the Senate Committee on Educational Policy. The revised name more closely conforms to university unit naming conventions (<https://provost.illinois.edu/policies/policies/establishing-a-new-unit-of-research-or-public-service-including-centers-and-institutes/#sthash.EiiYrzZA.XzKN3ved.dpbs>).

**DESCRIPTION OF THE CHARTER:**

The mission of the LIBS/LCBS is to promote research and teaching about Brazil by faculty and graduate students at the University of Illinois and their Brazilian counterparts. As a unit dedicated to advancing Brazilian Studies and research collaboration in Brazil at UIUC, the

LIBS/LCBS plays a significant role in the internationalization of research and teaching at the university.

The LIBS/LCBS builds upon over a century of cooperation between UIUC faculty and their counterparts in Brazil, particularly in agricultural sciences. Integral to the creation of the LIBS/LCBS are UIUC's strengths in Brazilian studies as part of our University's excellence in Latin American Studies developed through the work of the Center for Latin American and Caribbean Studies (CLACS), and with particular strengths in Economics and History.

The LIBS/LCBS fosters knowledge and understanding of Brazil across disciplines and colleges. It does this by funding faculty research, offering fellowships to UIUC and Brazilian students at the graduate and undergraduate levels, organizing international conferences on Brazilian subjects, and supporting cultural activities and other programming on campus.

The LIBS/LCBS's promotion of research and teaching on Brazil, collaboration with Brazilian scholars, and scholarships for Brazilian graduate and undergraduate students contributes to UIUC's mission to be a globally engaged university. This role opens new pathways for research and brings new perspectives into the classroom. This effort on behalf of UIUC's global mission builds and nourishes research partnerships in Brazil, the country in the Americas with the largest university system outside of the United States. In doing so, it bridges the UIUC mission in global engagement with the emphasis on internationalization of research and education among Brazilian universities and Brazil's federal government. This emphasis has resulted in significant partnerships with UIUC in areas ranging from the Brazil Scientific Mobility Program, which in the last decade funded over 100 scholarships for Brazilian students to pursue semester- or year-long study in STEM fields at UIUC, to the São Paulo Research Foundation's matching funding for collaborative research with faculty at UIUC.

The LIBS/LCBS has played a pioneering role defining these university-wide relationships with institutions and researchers in Brazil. By linking Brazilian Studies and collaboration in Brazil, the LIBS/LCBS has forged connections across campus and supported UIUC's internationalization goals through faculty research funding, graduate fellowships, programming, and through the development of educational opportunities for Brazilian students at UIUC.

Examples of the impact of the Lemann LIBS/LCBS include:

•**Faculty Research:** The LIBS/LCBS has awarded 38 research grants since 2010 to faculty from the Schools and Departments of:

- Agricultural & Biological Engineering
- Agricultural & Consumer Economics
- Animal Biology
- Animal Sciences
- Art + Design
- Business Administration
- Comparative & World Literature
- Comparative Biosciences
- Education Policy, Organization & Leadership

Food Science & Human Nutrition  
Human Development & Family Studies  
Illinois Natural History Survey  
Kinesiology and Community Health  
Linguistics  
Materials Science & Engineering  
Mathematics  
Microbiology  
Natural Resources & Environmental Science  
Pathobiology  
Plant Biology  
Political Science  
Recreation, Sport & Tourism  
School of Music  
School of Social Work  
Speech & Hearing Science  
Urban and Regional Planning  
USDA Agricultural Research Service  
Woese Institute for Genomic Biology

• **Collaborative Research:** Since 2010, Lemann Collaborative Research Grants have supported research with 26 research projects involving UIUC faculty and researchers at Brazilian universities. Of these grants, five have been awarded with joint support from the São Paulo Research Foundation. The collaborators in Brazil have been at:

Federal University of Bahia (UFBA)  
Federal University of Ceará (UFC)  
Federal University of Minas Gerais (UFMG)  
Federal University of Paraíba (UFPB)  
Federal University of Santa Catarina (UFSC)  
Federal University of Santa Maria (UFSM)  
University of São Paulo (USP)  
Federal University of Uberlândia (UFU)  
Federal University of Viçosa (UFV)  
National Research Institute of Amazonia  
Pontifical Catholic University of Paraná (PUC-Paraná)  
University of Fortazleza (Unifor)

• **Doctoral and postdoctoral training:** The LIBS/LCBS hosts visiting doctoral and postdoctoral scholars from Brazil, facilitating their integration to the campus and incorporating them into LIBS/LCBS programming.

• **Undergraduate and graduate scholarships:** The LIBS/LCBS provides scholarships for individual students studying abroad in Brazil as well as financial support for faculty-led travel courses to Brazil. In 2019 the LIBS/LCBS is providing two scholarships for students in the inaugural class of the Carle Illinois College of Medicine to engage in experiential learning in Brazil. The LIBS/LCBS underwrites support for the summer

research funding programs of the Center for Latin American and Caribbean Studies, facilitating graduate student seed research travel to Brazil. In addition, the LIBS/LCBS participates in a consortium with the Pontifical Catholic University of Rio de Janeiro (PUC-Rio), which receives scholarships from the Brazilian Ministry of Education for students from underrepresented groups from PUC-Rio to conduct semester-long exchange study at UIUC.

**•Professional Development and Leadership Training:** The LIBS/LCBS provides three to four scholarships per year for professionals from the Brazilian Central Bank to pursue a Masters of Science in Policy Economics. A grant from the Lemann Foundation in São Paulo provides scholarships for civil servants in other areas of the Brazilian federal government to pursue MA degrees in Accountancy, Finance, Law and Policy Economics. In the current grant cycle, the Lemann Foundation will provide 18 such scholarships.

**•Dissemination:** With support of funding from the Brazilian National Library and the LIBS/LCBS, the University of Illinois Press has pursued the translation of major works of Brazilian scholarship. In 2015, Illinois Press published the translation of Alfredo Bosi's *Brazil and the Dialectic of Colonization (Dialética da Colonização)* on the role of colonial legacies in Brazilian identity; in 2017 it published the translation of Gilberto Hochman's *A Era do Saneamento* on the emergence of federal public health policy in Brazil. Currently, the partnership with the University of Illinois Press is translating Carlos Sandroni's study of Samba, *Feitiço decente*.

**•Enhancement of teaching and mentoring:** The LIBS/LCBS annually invites a distinguished visiting professor to teach on campus. Distinguished Visitors have been members of their national academies, recipients of major national prizes, or renowned artists. In addition to teaching in their subject area, the Distinguished Visitors have played a substantial mentoring role for graduate students across a number of disciplines, helping them develop professional contacts in Brazil, and advising them on research topics and resources, often long after their year at UIUC.

## **JUSTIFICATION:**

Since the LIBS/LCBS promotes research and instruction in Brazilian Studies in units across campus, its model is to not develop its own academic program or courses. To the contrary, it seeks to avoid curricular competition with other units, and defines its mission as promoting the campus-wide inclusion of themes in Brazilian studies and engagement with Brazil. As such, it is in a privileged position to rethink the nature of Brazilian Studies and engagement with Brazil within US universities, proposing a more expansive definition of Brazilian Studies that includes both the work of instructors and researchers in fostering understanding of Brazilian history, culture and society, as well as the work across campus of scholars engaging in collaboration with partners in Brazil.

Brazilian Studies in the United States has traditionally been defined as an interdisciplinary field connecting Anthropology, Literature and Culture Studies, Economics, History, Music and Political Science. The major journal for Brazilian Studies in the United States, the *Luso-*

*Brazilian Review*, defines its area of publication as “literature, history and social sciences.” These have been and remain the disciplines in the United States that employ scholars who work on Brazilian subjects full-time in their research and substantially in their teaching. They are also the disciplines that are the most active in undergraduate teaching on Brazil and in training graduate students with research specializations in Brazilian society and culture.

The traditional core of Brazilian Studies is sustained at UIUC by two Lemann Chairs in Economics and History and in LIBS/LCBS support for the salary of a full-time Director of Portuguese Language Instruction in the Department of Spanish and Portuguese. The model of Brazilian Studies relies as well on a deep bench in other disciplines: Political Science has one endowed chair and two tenured faculty members who have substantial research interests in Brazil; New hiring in Music deepens that discipline’s engagement in Brazilian Studies. Until recently, one significant gap has been in Anthropology. The College of Liberal Arts and Sciences (LAS) has had a commitment to, and success in, hiring new faculty Brazilian Studies faculty in the Department of Spanish and Portuguese. This commitment has led in recent years to the successful recruitment of a senior anthropologist as well as a historian.

This traditional model of Brazilian Studies is one that faces visible challenges: across the country, for many years, Brazilian Studies programs have struggled to sustain student enrollments, particularly in Portuguese language instruction. In many cases this has made it difficult for universities to sustain faculty lines and many universities have resorted to measures that range from statewide consortia that provide Portuguese instruction through distance education, the “direct instruction” method which relies on computerized training, or not supporting Portuguese at all.

In this context, the work of the LIBS/LCBS at an institution like UIUC defines an alternative for the future of Brazilian Studies: Whereas literature, history and the social sciences continue to be vital to the success of the LIBS/LCBS and Brazilian Studies at UIUC, these disciplines comprise part of a larger environment of scholarship, training and collaboration that reaches most areas of our campus. This breadth is reflected in an affiliated faculty that comes from 11 colleges and schools, a Faculty Advisory Committee that is drawn from across campus, and faculty research and graduate fellowship support that is directed extensively across academic disciplines.

The LIBS/LCBS is in a unique position to encourage, support, and connect faculty engaging with Brazil. As a result, it is:

- Supporting research and teaching in areas that have not traditionally been at the core of Brazilian Studies;
- Encouraging and supporting new areas of research and collaboration that expand the landscape of faculty engagement and student training connected to Brazil;

Conceptualizing Brazilian Studies as a much more extensive network of activities across the university is an intellectually dynamic approach which creates a denser and more sustainable campus-wide cohort of faculty and students engaged with Brazil.

In fulfilling this mission, the LIBS/LCBS also recognizes that Brazilian Studies is integral to the broader field of Latin American Studies which is the mission of the Center for Latin American and Caribbean Studies. As a result, the LIBS/LCBS and CLACS collaborate in programming and in strategic initiatives such as grant development. However, the specificities of the Brazilian case, the LIBS/LCBS focus on engagement with scholars and institutions in Brazil, and the successful development of LIBS/LCBS programming make clear the benefits of continued complementary relations between CLACS and the LIBS/LCBS as distinct but closely allied units.

When the LIBS/LCBS was established in 2009, it was housed within CLACS. As the LIBS/LCBS developed its programming, faculty research support and student support, it has moved to a complementary relationship with CLACS that is structured by a Memorandum of Understanding between the units which specifies cost sharing, co-sponsorship of events, as well as financial support by the LIBS/LCBS for the support of CLACS-awarded summer research grants for graduate students. The units have independent operations which include separate staff and workflows (aside from the shared effort of an office support specialist), bylaws, advisory boards, and advancement efforts. The CLACS Director holds an ex-officio seat on the LIBS/LCBS Faculty Advisory Board, and the LIBS/LCBS Director holds an ex-officio seat on the CLACS Executive Committee. A letter of support for this proposal from CLACS is attached.

#### **PROPOSED STRUCTURE:**

With the creation of the Illinois Global Institute, the Director of the renamed Lemann Center for Brazilian Studies will report to the Executive Director of the Global Institute, housed in the College of Liberal Arts and Sciences (LAS) and reporting to the Dean of LAS.

The organizational structure of the LIBS/LCBS consists of a Director, faculty Associate Director, Program Coordinator, IT specialist (part time), and office support specialist (50%)

*Director* – Mary Arends-Kuenning serves as the chief administrative officer of the unit, and is responsible for research, programmatic and administrative leadership of the LIBS/LCBS. The Director is responsible for strategic planning as well as the day-to-day operations, including the management of financial resources. The Director is anticipated to be a tenured professor engaged in the field of Brazilian Studies.

*Associate Director* – John Karam serves as Associate Director. The Associate Director is a 0% appointment of a tenure-stream faculty member, and the role supports LIBS/LCBS initiatives, develops programming in the faculty member's area of expertise in Brazilian Studies, and participates in decision-making in consultation with the Director.

*Senior Program Coordinator* – Elis Artz coordinates LIBS/LCBS programming including the scheduling of and execution of events, manages the calls for proposals for faculty research grants and student fellowships, manages logistics for receiving visiting scholars, manages LIBS/LCBS communications strategies, and supervises the IT Coordinator and Graduate Assistants.

*IT Coordinator* – Dan Bacon maintains the LIBS/LCBS website and develops materials for LIBS/LCBS communications such as event announcements and the newsletter.

*Office Support Specialist* – Gloria Ribble handles scheduling, travel logistics, payments, and reimbursements. Greets visitors and callers to the LIBS/LCBS; and supports visa application processes for visiting scholars. The effort of the Office Support Specialist is shared with CLACS.

*Distinguished Visiting Professor* – the LIBS/LCBS contracts a distinguished Brazilian scholar each year to spend one to two semesters teaching on campus and advising students with interests in Brazilian studies.

In addition to these positions, the LIBS/LCBS provides salary support for the chair in Brazilian History and the Portuguese Language Coordinator, though these faculty positions are housed in the Department of History and the Department of Spanish & Portuguese, respectively.

### **ACADEMIC IMPLICATIONS:**

The LIBS/LCBS is a research unit, though it also supports instruction in Brazilian studies in other centers, programs and departments. There are no faculty lines housed in the unit. Income from the Lemann endowment supports two faculty lines in other units: the Lemann Chair in Brazilian History, and the Portuguese Language Coordinator in the Department of Spanish & Portuguese.

The LIBS/LCBS does not have a curriculum or courses. Instead, it supports instruction in other units through salary support for the chair in History and the coordinator in Portuguese, course development stipends for travel courses, and through programming. The LIBS/LCBS invites one distinguished visiting professor from Brazil to campus per year and provides that visiting professor's salary. The courses taught by the visiting professors are housed in the departments that reflect the disciplinary or thematic homes of the visitors.

LIBS/LCBS has affiliated faculty. None has an appointment to the unit. These faculty affiliate because of their research and teaching interests in Brazilian Studies, or their research collaborations with colleagues in Brazil.

The faculty affiliates of the LIBS/LCBS include:

<b>Heitor Almeida</b>	Department of Finance
<b>Flávia Andrade</b>	School of Social Work
<b>Mary Arends-Kuening</b>	Department of Agriculture and Consumer Economics
<b>William Artz</b>	Emeritus, Department of Food Science and Human Nutrition
<b>Merle Bowen</b>	Department of African American Studies
<b>Melissa Bowles</b>	Department of Spanish & Portuguese
<b>Marcelo Bucheli</b>	Department of Business Administration
<b>Nathan Castillo</b>	Department of Education Policy, Organization and Leadership
<b>Wojtek J. Chodzko-Zajko</b>	Dean, Graduate College

<b>Steven J. Clough</b>	Department of Crop Sciences
<b>Olivia Campos Coiado</b>	Carle Illinois College of Medicine
<b>William Cope</b>	Department of Education Policy, Organization and Leadership
<b>Jerry Dávila</b>	Department of History
<b>Elvira de Mejia</b>	Department of Food Science and Human Nutrition
<b>Carlos Armando Duarte</b>	Department of Civil and Environmental Engineering
<b>Christopher C. Fennell</b>	Department of Anthropology
<b>Jodi Flaws</b>	Department of Comparative Biosciences
<b>Paul A. Garber</b>	Emeritus, Department of Anthropology
<b>Richard S. Gates</b>	Department of Agricultural & Biological Engineering
<b>Peter Goldsmith</b>	Department of Agricultural and Consumer Economics
<b>Wail Hassan</b>	Department of Comparative & World Literatures
<b>Marc Hertzman</b>	Department of History
<b>Geoffrey Hewings</b>	Department of Economics
<b>Tania Ionin</b>	Department of Linguistics
<b>Glen Goodman</b>	Department of Spanish & Portuguese
<b>John Tofik Karam</b>	Associate Professor, Department of Spanish & Portuguese
<b>Patrick Keenan</b>	College of Law
<b>Peter Kuchinke</b>	Department of Education Policy, Organization and Leadership
<b>Eduardo Ledesma</b>	Department of Spanish & Portuguese
<b>Joe Love</b>	Emeritus, Former Director, Lemann Institute
<b>Angela C. Lyons</b>	Department of Agricultural and Consumer Economics
<b>Faranak Miraftab</b>	Department of Urban & Regional Planning
<b>Erik S. McDuffie</b>	Department of African American Studies
<b>Silvina Montrul</b>	Department of Spanish & Portuguese
<b>Rita Mumm</b>	Emerita, Department of Crop Sciences
<b>Hayri Önal</b>	Department of Agriculture, Consumer Economics
<b>Marcela Raffaelli</b>	Department of Human Development and Family Studies
<b>Luis F. Rodrigues</b>	Department of Agricultural & Biological Engineering
<b>Carla Santos</b>	Department of Recreation, Sport, and Tourism
<b>Mauro Sardela</b>	Materials Research Laboratory
<b>Andiara Schwingel</b>	Kinesiology & Community Health
<b>Ryan Shosted</b>	Department of Linguistics
<b>Michael Silvers</b>	School of Music
<b>Douglas Cary Smith</b>	School of Social Work
<b>Gisela Sin</b>	Department of Political Science
<b>Gabriel Solis</b>	School of Music
<b>Karen M. Tabb</b>	School of Social Work
<b>Liv Thorstensson Dávila</b>	Department of Education Policy, Organization and Leadership
<b>Liliane Windsor</b>	School of Social Work

**Matthew Winters**

Department of Political Science

**David Wright**

Department of English

## **BUDGET AND FUNDING STRATEGY:**

The major sources of income for LIBS/LCBS expenditures are its three endowment funds: The Lemann endowment fund has a principal of \$18,067,000 (market value 8/14/18), its quasi-endowment fund has a balance of \$408,332, and the Werner Baer Fellowship fund has a balance of \$522,726. Together these funds produce annual income that in FY2019 is \$707,463.

In addition to this income, the LIBS/LCBS counts on an annual gift from the Marianne Kilby family charitable fund, which until 2035 will annually disburse between \$45,000 and \$70,000 for graduate fellowships. It also has a grant from the Lemann Foundation in São Paulo that will disburse \$1 million in scholarships and program support for Brazilian civil servants to pursue graduate degrees at UIUC.

Beyond those sources of support the LIBS/LCBS has pursued a research partnership with the São Paulo Research Foundation (FAPESP) which provides matching funds for collaborative research between faculty from UIUC and faculty from universities in the state of São Paulo, Brazil, at up to \$80,000 per year. For this year the LIBS/LCBS awarded \$60,000 to UIUC faculty for this program with a similar amount committed by FAPESP for the researchers from São Paulo.

The LIBS/LCBS has a partnership with one of Brazil's leading universities, the Pontificia Universidade Católica do Rio de Janeiro (PUC-Rio) which has been awarded a grant from the Brazilian Ministry of Education which provides affirmative action scholarships for students at PUC-Rio from historically underrepresented communities to pursue semester-long study abroad at UIUC. The program is in its final two years and funds two to three scholarships per year.

UIUC institutional funding for LIBS/LCBS operations is restricted to two areas: as part of the agreement for the Lemann endowment gift, the Office of the Provost provides \$25,000 per year in matching funds for graduate fellowships. And following the practice for other area studies centers, the College of Liberal Arts and Sciences provides support for LIBS/LCBS leadership in the form of course replacement, administrative stipend, research funds and 1/9 summer salary for the LIBS/LCBS Director. LAS also provides office space for LIBS/LCBS staff as well as the use of shared programming and meeting space in the International Studies Building.

<b>FY 2019 LIBS/LCBS Income</b>	
Income from the Jorge Paulo Lemann Gift Endowment	\$ 687,804.00
Provost's Fellowship Match	\$ 25,000.00
Income from the endowment for the Werner Baer Fellowship	\$ 19,458.00
Income from the Kilby Family Charitable Fund for the Werner Baer Fellowship	\$ 67,500.00
Grant from the Lemann Foundation	\$ 67,561.00
<b>Total Income</b>	<b>\$ 867,323.00</b>

**FY 2019 LIBS/LCBS Cost Matching and Scholarships**

State of São Paulo Research Foundation	Up to \$80,000
Brazil Ministry of Education Scholarships	Approx. \$20,000

LIBS/LCBS expenditures are mainly directed towards faculty research, graduate fellowships, graduate tuition scholarships for degrees in cost-recovery programs, student research, and travel-study support. Other costs include support of the chair in History, Portuguese language instruction, the visiting professorship, programming, and administration. Expenses with administration are 15.6% of the its budget thanks to efficient organization of programming and the willingness of affiliated faculty to devote time to the LIBS/LCBS activities. The costs would be even lower if the LIBS/LCBS were not also responsible for covering the full fringe benefits of its staff since the funds come from endowment income rather than state support.

**LIBS/LCBS Budgeted Expenditures FY2019****Faculty**

Lemann Chair in Brazilian History	\$ 94,192.00
Portuguese Language Coordinator	\$ 67,260.00
Distinguished Visiting Professor	\$ 50,015.00

**Faculty Research Support**

Faculty Research Awards	\$ 82,100.00
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**Graduate & Undergraduate Student Support**

Graduate Fellowships	\$ 187,000.00
Brazil Civil Service Scholarships	\$ 161,753.00
Graduate Research Grants	\$ 10,000.00
Scholarships for Student Exchange and Foreign Study	\$ 17,700.00
Portuguese Language Programming	\$ 3,000.00

<b>Conferences &amp; Programming</b>	\$ 55,000.00
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<b>Administration</b>	\$ 135,621.00
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Total Expenditures FY 2019	\$ 863,641.00
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The reliance on endowment income creates a favorable context for long-term planning and programming, including advancement and grant-development efforts. The LIBS/LCBS has received an additional endowment gift as well as annual giving from a charitable fund to support the Werner Baer Fellowship (four of which were awarded for AY 2019). It has also facilitated the cost-matching partnership with the São Paulo Research Foundation and the creation of the consortium with PUC-Rio to fund undergraduate scholarships, as well as the most recent grant from the Lemann Foundation which brings a growing number of Brazilian federal civil servants to campus to pursue advanced degrees. This stable financial footing also allows for the LIBS/LCBS to function efficiently through the efforts of a small staff and to commit a large proportion of its income to faculty and student funding opportunities.

## OUTCOMES:

As a unit dedicated to the advancement at UIUC of Brazilian Studies and research collaboration in Brazil, the criteria for demonstrating the quality and effectiveness of the unit are: the extent of Brazilian studies related programming on campus that is supported by the LIBS/LCBS; the capacity of the LIBS/LCBS to support graduate fellowships and other forms of student support; the extent of support for faculty research and collaborative faculty research in Brazil supported by the LIBS/LCBS; and the degree of campus-wide engagement.

In 2016, the LIBS/LCBS conducted its first comprehensive program review, including self-study, external evaluation, and strategic planning. The external evaluation team reported that “the Institute has consolidated its position as a leader in Brazilian Studies via its academic production, its support for graduate and undergraduate education, and its careful attention to administrative processes.”

Since 2016, the LIBS/LCBS has implemented the goals of the strategic plan. These included: making the LIBS/LCBS a stand-alone unit, rather than being housed within CLACS; establishing an executive committee in addition to its faculty advisory board; and the creation of a position of Faculty Associate Director in order to prepare future leadership and to contribute to LIBS/LCBS efforts. Bylaws approved by the LIBS/LCBS Faculty Advisory Committee in October 2016 establish the following governance structure:

- The LIBS/LCBS Director is appointed by the Dean of the College of Liberal Arts and Sciences in consultation with the LIBS/LCBS Faculty Advisory Board. The Director shall be reviewed at least once every 5 years according to College policies;

- The LIBS/LCBS Executive Committee will be comprised of the Director, the two most recent past Directors, and the Associate Director. The Executive Committee advises the Director, brings historical memory to the LIBS/LCBS operations, and assists with LIBS/LCBS advancement efforts;

- The LIBS/LCBS Faculty Advisory Committee will consist of at least 6 members, including the Director, the Associate Director, and the Director of the CLACS, *ex officio*. The term of appointment for the Faculty Advisory Committee is one year.

- The External Advisory Board consists of both senior administrators within UIUC and invited members external to the campus. Internal members include the Dean of Liberal Arts and Sciences, Vice-Provost for International Affairs and Global Strategies, and the Director of Foundation Relations. Other members include distinguished alumni, Jorge Paulo Lemann, and the Brazilian Consul General in Chicago. The term of appointment for the External Advisory Board is three years. The External Advisory Board meets once per year.

The AY 2019 members of the External Advisory Committee are:

- Edmund Amman, Professor of Brazilian Studies, Leiden University

- Carlos Azzoni, Professor of Economics, University of São Paulo
- João Castro Neves, Board of Directors, Restaurant Brands International
- Jorge Paulo Lemann, 3G Capital
- Alexandre Tombini, Executive Director, International Monetary Fund
- Maria de Lujan Caputo Winkler, Consul-General of Brazil in Chicago
- John Welch, CIBC World Markets
- Feng Sheng Hu, Dean, College of Liberal Arts and Sciences
- Reitumetse Mabokela, Vice Provost for International Affairs and Global Strategies
- Janelle Weatherford, Director of Foundation Relations

#### *Evaluation Process*

The Director of the LIBS/LCBS for Brazilian Studies will report to the Executive Director of the IGI. The Director is evaluated every five years according to College policies.

The LIBS/LCBS's Faculty Advisory Committee meets at least once per year to assist in the formulation of policy for the center and advise the Director in a manner analogous to that of an advisory committee for academic departments with a Head (University of Illinois Statutes, Article IV, Section 3). Committee members are appointed by the Director from among tenure-stream faculty affiliated to the LIBS/LCBS. Committee members are selected from units across campus to ensure that different disciplinary perspectives are represented.

During the AY 2019, members of the Faculty Advisory Committee are comprised by:

- John Karam, Department of Spanish and Portuguese, also Associate Director\*
- Joe Love, Department of History, emeritus\*
- Heitor Almeida, Department of Finance
- Richard Gates, Department of Agricultural and Biological Engineering
- Patrick Keenan, College of Law
- Andrew Orta, Director, Center for Latin American and Caribbean Studies
- Andiara Schwingel, Department of Kinesiology and Community Health
- Liliane Windsor, School of Social Work

\*Also members of the LIBS/LCBS Executive Committee

**CLEARANCES:**

*Mary Ann Kuey*

February 6, 2019

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Unit Representative:

\_\_\_\_\_  
Date:



\_\_\_\_\_  
College Representative:

*2-11-19*  
\_\_\_\_\_  
Date:

UNIVERSITY OF ILLINOIS  
AT URBANA-CHAMPAIGN

Office of the Provost and Vice Chancellor  
for Academic Affairs

Swanlund Administration Building  
601 East John Street  
Champaign, IL 61820



February 13, 2019

Gay Miller, Chair  
Senate Committee on Educational Policy  
Office of the Senate  
228 English Building, MC-461

Dear Professor Miller:

Enclosed is a copy of a proposal from the College of Liberal Arts and Sciences to rename the Lemann Institute for Brazilian Studies, changing the name to "Lemann Center for Brazilian Studies," and seeking establishment of this center as a permanent center.

Sincerely,

A handwritten signature in black ink that reads "Kathryn A. Martensen". The signature is written in a cursive style.

Kathryn A. Martensen  
Assistant Provost

Enclosures

c: A. Elli  
K. Ritter  
D. Tewksbury  
J. Davila  
M. Arends-Kuenning



**COLLEGE OF LIBERAL ARTS & SCIENCES**

Office of the Dean  
2090 Lincoln Hall  
702 S. Wright St.  
Urbana, IL 61801

February 11, 2019

Kathryn Martensen  
Associate Provost  
Office of the Provost and Vice Chancellor for Academic Affairs  
207 Swanlund Administration Building  
MC-304

Dear Kathy:

The Committee on Courses and Curricula and Executive Committee on behalf of the Faculty of the College of Liberal Arts and Sciences has voted to approve the following proposal:

**Permanent status for the Lemann Institute for Brazilian Studies and name change to Lemann Center for Brazilian Studies**

This proposal is now ready for review by the Senate Educational Policy Committee for proposed implementation as soon as possible.

Sincerely,

A handwritten signature in black ink, appearing to read 'David Tewksbury', written over a white background.

David Tewksbury  
Executive Associate Dean

enclosures

C: Professor Jerry Dávila